AMENDMENT OF SOLICITATI	ON/MODIFICATION OF CO	ONTRACT	1. CONTRACT ID C	ODE	PAGE OF PAGES
. AMENDMENT/MODIFICATION NO.	3. EFFECTIVE DATE	4. REQUISITION/PURC		5. PROJECT NO	
OOO3 ISSUED BY CODE	4/25/00	7. ADMINISTERED BY	011274D001	CODE	
ISSUED BY CODE	S33181	7. ADMINISTERED DI 7	Totale than item of	CODE	
FAS Columbus Center TTN: DFAS-HQ/ASO (Bldg 21)		Same as block (
990 E. Broad St. olumbus OH 43213-1152		Telephone: (614) Facsimile: (614)	693-4348		
NAME AND ADDRESS OF CONTRACTOR (No., street, count	y, State and ZIP Code)		(X) 9A. AMENDA	MENT OF SOLICITATI	ON NO.
				MD 4 210 (00-R-CPB3
			X		
TO ALL OFFEROR	S		98. DATED /	SEE ITEM 11) 1 / 1	3/00
			104 MODIFI	CATION OF CONTRA	
			TOA. WODIT	CATION OF CONTINA	OTTONOLIT NO.
	2.		10B. DATED	(SEE ITEM 13)	
DE	FACILITY CODE				
1	1. THIS ITEM ONLY APPLIES	S TO AMENDMENTS OF	SOLICITATIONS		
The above numbered solicitation is amended as set forth in Item	14. The hour and date specified for re	eceipt of Offers		is extended,	is not extended.
– er must acknowledge receipt of this amendment prior to the hour and	d date specified in the solicitation or as	amended, by one of the following	methods:		
By completing Items 8 and 15, and returning	copies of the a	mendment; (b) By acknowledging	receipt of this amendment on e	ach copy of the offer	
mitted; or (c) By separate letter or telegram which includes a referen	ce to the solicitation and amendment nu	umbers. FAILURE OF YOUR ACKN	OWLEDGMENT TO BE RECEIVE	D AT THE PLACE DESIG	SNATED FOR THE RECEIPT OF
ERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN R h telegram or letter makes reference to the solicitation and this amer	EJECTION OF TOOK OFFER. IT by VIRU Idment, and is received prior to the oper	ie or this amendinent you desire to ning hour and date specified.	change an oner already subm	itteu, such change may	ue made by telegram or letter, pro-
. Accounting and Appropriation Data (If required)					
		· · · · · · · · · · · · · · · · · · ·			
	HIS ITEM APPLIES ONLY TO				
	MODIFIES THE CONTRACT	·			
A. THIS CHANGE ORDER IS ISSUED PURSUANT TO: (Specify aut	(nonty) THE CHANGES SET FUNTH IN F	TEM 14 ARE MADE IN THE GUNT	NAUT UNDER NO. IN TIEM TO	٠.	
B. THE ABOVE NUMBERED CONTRACT/ORDER IS MODIFIED TO	REFLECT THE ADMINISTRATIVE CHAM	NGES (such as changes in paying o	ffice,		
appropriation date, etc). SET FORTH IN ITEM 14, PURSUANT	TO THE AUTHORITY OF FAR 43.103(b)).			
C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSU	JANT TO AUTHORITY OF:				
D. OTHER (Specify type of modification and authority)					
IMPORTANT: Contractor is not,	is required to sign this docume	ent and return	copies	to the issuing office.	
I. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized	by UCF section headings, including	g solicitation/contract subject	matter where feasible.)		
Solicitation Number MDA210-00-R-	CPB3 for Operation of	Overseas Military	Banking Facilities	is hereby ame	nded as detailed on
following pages.					
CLOSING DATE REMAINS UNCH	IANGED TO READ: 2	P.M. EDT JUNE	19. 2000		
Choping billha Rhimmie Greek			,		
cept as provided herein, all terms and conditions of the docum	nent referenced in Item 9å er 10å	as heretofore channed rema	ns unchanned and in full fo	rce and effect	
cept as provided necess, an terms and conditions of the ducus	TOTAL				
5A. NAME AND TITLE OF SIGNER (Type or print)		16A. NAME AND TIT	LE OF CONTRACTING OFFI	CER (Type or print)	
ED CONTRACTOR/OFFERDO	1EC DATE CICAGO	100 HAUTED CTATE	OF AMERICA		16C. DATE SIGNED
5B. CONTRACTOR/OFFEROR	15C. DATE SIGNED	16B. UNITED STATE	OUT AINICHIUA		TOU. DATE SIGNED
		BY -	(Cinantura of Pantrastin- 1	lfficar!	-
(Signature of person authorized to sign) SN 7540-01-152-9070		PerFORM (DLA)	(Signature of Contracting C		RD FORM 30 (REV. 10-83)
ISN 7540-01-152-9070 REVIOUS EDITION HINISARI E	ľ	an arm pany		Prescribe	

2 of 10

FIRST: REPLACE: Section F-11, Term of Contract, replaced the first sentence in paragraph "b" which read: "The contract may be extended for such additional period of time as may be agreed to by, or negotiated between the government and Contractor." Paragraph "b" now reads: b. "The contract includes Clause 52.217-8, Option to Extend Services (AUG 1989). The option may be exercised more than once, but the total extension of performance under this clause shall not exceed 6 months."

<u>SECOND</u>: ADD: Section L-2, Technical Evaluation Criteria, the sentence beginning with "Reference Section J-6,..." (The highlighted sentence beginning with "The locations proposed..." was added in the previous Amendment 0002). Section L-2(b) additions are as follows:

L-2. TECHNICAL EVALUATION CRITERIA

(b) ESTABLISH PERMANENT OPERATIONS CENTER. With this contract, the government is establishing a consolidated POC for the OMBP. The locations proposed are in Section B-1 SERVICES, paragraph "a." The Contractor selected to operate the POC will establish operations as well as office space for all the key managers and staff to run the POC. Reference Section J-6, Key Personnel and Authorized Negotiators: the European Theater Manager and the Pacific Theater Manager positions are not located in the POC. These positions are overseas billets...

<u>THIRD</u>: ADD: Section L-5, Miscellaneous Proposal Instructions, the following sentences:

L-5. MISCELLANEOUS PROPOSAL INSTRUCTIONS

- b. Charge for Products and Services. For the purposes of this solicitation, the offeror shall use the charges, fees, and rates located at Section J, Attachment 7. In addition, the offeror shall use the cumulative year-to-date workload statistics contained in the September 1999, D2 Report in developing their proposal (reference Section J, Attachment 10.)
- f. Offerors shall use the MBF Telecommunications
 Architecture provided in Section J, Attachment 16 in preparing the
 proposals.

<u>FOURTH</u>: ADD: Section E-4, On-Site Inspections, an additional paragraph. First paragraph is now paragraph "a" and the new paragraph is paragraph "b" as follows:

3 of 10

- a. Banking products and services defined herein shall be reviewed, inspected, and monitored by the commanding officer, or designee, of the installation or military community receiving the services.
- b. The COR will conduct, or cause to be conducted, on-site inspections and visits (as deemed necessary by the COR and Contracting Officer) to the Permanent Operations Center (POC) and the Overseas Military Banking operating locations to ensure contract compliance.

FIFTH: CHANGE: Section L-21, 52.233-2 Service of Protest (AUG 1996), the government addressee for protests is now:

(1) Protests, as defined in Section 33.101 of the FAR, that are filed directly with an agency, and copies of any protests that are filed with the General Accounting Office (GAO), shall be served on the DFAS General Counsel (addressed as follows) by obtaining written and dated acknowledgment of receipt from:

Defense Finance and Accounting Service
Attn: DFAS-HQ/G (Mr. Jack Mester, General Counsel)
1931 Jefferson Davis Highway
Arlington, VA 22240-5291

SIXTH: REPLACE C-10 and C-10-1 in their entirety with the following:

C-10. PROCEDURES FOR THE COLLECTION OF DEBTS

- a. The Contractor shall exercise due diligence and attempt to collect amounts owed due to defaulted unsecured loans, dishonored checks, overdrafts, returned insufficient funds checks, and related charges.
- b. In accordance with legal requirements, and subject to any limitations therein, the Contractor shall have the right of offset against the accounts the debtor may have with the MBF.
- c. Collection procedures for secured loan debts to be developed by the Contractor, approved by the COR, and incorporated into the contract with modification by the Contracting Officer.

4 of 10

- d. All debts, military and civilian, will be vouchered to DFAS as prescribed in C-10-1. The contractor shall not write off (expense) any personal debt.
- e. The Contractor shall be reimbursed, as an allowable cost hereunder, reasonable costs incurred in the collection of delinquent loans made to authorized banking customers and dishonored checks cashed by the MBF for authorized banking customers, whether or not collection is effected.
- f. Notwithstanding the provisions of FAR 31.205-20, the Contractor shall be reimbursed, as an allowable cost hereunder, interest paid by the Contractor on time and savings of authorized banking customers.

C-10-1. PROCESSING DEBTS FOR COLLECTION

- a. When a debt is incurred, the Contractor shall:
 - (1) Advise the debtor in writing.
 - (2) Prepare a debt file to include:
- (a) Name, social security account number, grade or rank, and military component.
- (b) A copy of the initial financial agreement or paper (i.e., loan contract, dishonored check, and overdrawn account statement).
- (c) A summary of all collection efforts to date, including payments received and any correspondence relating to the debt.
- (d) Include the appropriate military service accounting line on each debtor file as indicated below:
 - 1. Army: 21*2020 22-8536 P436099 S12121 MA3236
 - 2. Air Force: 57*3400 309 4365 450959 02592
- <u>3</u>. Navy: 17*1804 11C0 000 000119 68892 2D POVBKG 0001180VBKGQ N000000000 8522
- 4. Marines: 17*1804 11C0 000 000119 68892 2D
 PBKGOC 000119BKGOKQ N0001199MPBKGOO

5 of 10

(Note: * equals the fiscal year)

- (e) A statement from the Contractor attesting to the current amount due.
- (f) A report or other legal documents from the cognizant criminal investigative office, if applicable (e.g., the Criminal Investigative Division (CID) or the Air Force Office of Special Investigation (OSI)).
- (3) Within 30 days, the Contractor will prepare a written demand letter requesting payment, plus any charges. If no response is received by the deadline established in the demand letter, the original debt file will be forwarded to the DFAS for pay offset or other collection action. On a monthly basis, a transmittal letter will accompany all debt files to the designated DFAS collection point as stated in provisions in Section G-13.
- (4) The Contractor shall accept debt payments after the debt file is forwarded to DFAS-DE. Payments received after a debt file has been forwarded to DFAS for collection action will be accepted and the Contractor will notify DFAS-DE/FY for processing instructions. COR will provide name and phone number of the Denver point of contact under a separate direction letter.
- (5) The Contractor shall maintain receipted transmittal letters and debt file copies for a period of 7 years following the debt transfer to DFAS.
- b. Liquidation of debt due to death of borrower and/or coborrower:
- (1) Unpaid loans shall be liquidated immediately upon the death of a borrower or coborrower when the borrower or coborrower is a military member, a DoD civilian employee, or a sponsored dependent of either a military member or a DoD civilian employee and submit it to the Contracting Officer for payment.
- (2) The Contractor shall obtain documentation of the death of the borrower or coborrower. Such documentation shall be in the form of a copy of a death certificate or written notification from the commanding officer of the deceased borrower or coborrower.

PAGE

CONTINUATION SHEET

MDA210-00-R-CPB3-0003

6 of 10

- (3) Upon the receipt of documentation, the Contractor shall cease any and all collection actions against the borrower or coborrower and his or her estate. A copy of the death notice, complete loan file, and any other information will be sent to the Contracting Officer within 10 days of Contractor's receipt.
- (4) The debt liquidation voucher shall be forwarded in accordance with Section G-8.
- (5) The debt file will be sent to the Contracting Officer on a transmittal letter.

SEVENTH: REPLACE G-13 in its entirety with the following:

G-13. FORWARDING DEBTS FOR COLLECTION

a. If a debt is not satisfied by a specified date, the Contractor will send the original debt to DFAS for action. On a monthly basis, a transmittal letter will accompany all debt files to the designated DFAS collection point as stated below:

(1) Military Members: The Contractor shall send a transmittal letter containing the debt file to each military component's DFAS servicing center for processing, as follows:

Air Force: DFAS-DE/FYDE

6760 E. Irvington Place Denver, CO 80279-7000

Navy: DFAS-CL/FMA

1240 East Ninth Street Cleveland, OH 44199-2055

Army: DFAS-IN/FJFCA

8899 East 56th Street

Indianapolis, IN 46249-0100

Marines: DFAS-KCTPS

1500 East Banister Road Kansas City, MO 64197-0001

7 of 10

All debts of a military member, or their dependent, shall be billed to the military department sponsoring the military member regardless of the military department that hosts the installation of the MBF at which the debt was incurred. The debt liquidated voucher shall be forwarded through the COR.

(2) All Other Authorized Customers: The Contractor shall send a transmittal letter containing the debt file to the following address:

DFAS-DE/FYDEC 6760 E. Irvington Place Denver, CO 80279-7000

All debts of DoD civilian employees, or their dependents, and other authorized customers shall be billed to the military department that hosts the installation of the MBF at which the debt was incurred. The debt liquidation voucher shall be forwarded through the COR.

- (3) All debt vouchers will contain a listing of the debtor's name, social security account number, rank/grade, military component, and reason for debt. The voucher shall be forwarded in accordance with G-8.
- (4) All debt files shall contain the information as stated in C-10-1 and military appropriations as listed below:
 - 1. Army: 21*2020 22-8536 P436099 S12121 MA3236
 - 2. Air Force: 57*3400 309 4365 450959 02592
- 3. Navy: 7*1804 11C0 000 000119 68892 2D POVBKG 0001180VBKGQ N000000000 8522
- 4. Marines: 17*1804 11C0 000 000119 68892 2D PBKGOC
 000119BKGOKQ N0001199MPBKGOO

(Note: * equals the fiscal year)

DEEEDENCE NO	OF DOCUMENT	BEING CONTINUED

CONTINUATION SHEET

MDA210-00-R-CPB3-0003

PAGE 8 of 10

<u>EIGHTH</u>: REVISE AND ADD: Section J, List of Documents and Attachments, as follows:

- 10. D-1 and D-2 Reports (*Includes December 1998, March 1999,* June 1999, and September 1999.)*
 - 13. Past Performance Questionnaire***
- 16. Telecommunication Architecture (revised for Amendment
 0003)*
 - 21. Pre-Proposal Conference Report (Feb. 17, 2000)***
 - 22. Questions and Answers***
 - 23. FRB Richmond Endpoint Analysis***
- * Will mail to Contractor only upon written or e-mail request to the Contracting Officer, Ms. Cheryl Marquez. Address and e-mail are in Section G-1.
- ** Attachments to be added in future amendment.
- *** Attachments are electronically posted at the following web site: http://www.dfas.mil/aso/contract/

NOTES:

- 1. Attachment 10, D-1 and D-2 Reports added the September 1999 reports in Amendment 0003.
- 2. Attachment 13, Past Performance Questionnaire, is added electronically (clarification: Section L-1 Content of Proposals, b(2)(b) page limitation of three pages for past performance questionnaire applies to Evaluator attached pages to the questionnaire. Therefore, the two-page limitation on references provided in addition to those required completed questionnaires also applies to Evaluator attached pages to the questionnaire.
- 3. Attachment 16, Telecommunications Architecture, includes a replacement page, as of Amendment 0003, entitled: "Overseas Military Banking Program Telecommunication Architecture MBF Network."

	REFERENCE NO. OF DOCUMENT BEING CONTINUED
CONTINUATION SHEET	MD 2010 00 D CDD 2 000

PAGE 9 of 10

4. Attachment 21, Pre-Proposal Conference Report, a record of the proceedings on the date of February 17, 2000. Statements made in the Pre-Proposal Conference are NOT incorporated into the solicitation or contract.

- 5. Attachment 22, Questions and Answers, is a continuation of answers to questions received and corrections of answers to some questions in Amendment 0001.
 - 6. Attachment 23 is the FRB-Richmond Endpoint Analysis.

<u>NINTH</u>: ADD: Section L-37, Inspection of Site (Jan 1992), the addition of the ten Permanent Operations Centers (POC) and the tentative schedule for the site visits, listed below:

L-37. INSPECTION OF SITE (JAN 1992)

a. The site visits are scheduled on the following dates at the following overseas banking facilities and the following Continental United States Permanent Operations Centers (POC) with more detailed information on the POC visits to be provided in Amendment 0004:

May	15,	1 p.m.	<mark>Dayt</mark>
May	16,	10 a.m.	Indi
May	17,	10 a.m.	St.
May	18,	10 a.m.	Pens
May	23,	9 a.m.	<mark>Lim∈</mark>
May	24,	10 a.m.	<mark>Rome</mark>
May	25,	10 a.m.	<mark>Char</mark>
May	30,	2 p.m.	<mark>Kans</mark>
Mav	31.	10 a.m.	Lawt

Date & Time

Jun 1, 10 a.m.

Location Dayton, OH Indianapolis, IN St. Louis, MO Pensacola, FL Limestone, ME Rome, NY Charleston, SC Kansas City, MO Lawton, OK Denver, CO

DFIS Representative

Mr. Bill Hawbecker
Mr. Bill Hawbecker
Mr. Bill Hawbecker
Mr. Bill Hawbecker
Mr. Keith Westby
Mr. Keith Westby
Mr. Keith Westby
Mr. Ron "Buzz" Davis
Mr. Ron "Buzz" Davis
Mr. Ron "Buzz" Davis

	REFERENCE NO. OF DOCUMENT BEING CONTINUED PAGE		
CONTINUATION SHEET	MDA210-00-R-CPB3-0003	10 of 10	
ELEVENTH: Closing date June 19, 2000.	remains unchanged to read: 2	p.m. EDT	

PAST PERFORMANCE QUESTIONNAIRE

Please return five completed copies via mail to the following address:

DFAS Columbus Center Attn: DFAS-HQ/ASO (Contracting Officer, Ms. Cheryl Marquez) 3990 East Broad Street, Bldg 21 Columbus, Ohio 43213-1152

In the bottom left corner of the sealed envelope write:

Past Perf. Questionnaires RFP MDA210-00-R-CPB3 To Be Opened By Addressee Only

OR

Please fax one completed copy to the following fax number:

FAX: (614) 693-4348

If Past Performance Questionnaire is on a classified contract:

CALL FIRST: (614) 693-0014 and state the fax is for Mr. Roger Luckeydoo.

Then dial the same number to fax the classified fax: (614) 693-0014.

EVALUATED BY

1.	Organization:		
2.	Name and Title:		
	Signature:		
	Date:		
3.	Phone Number (include area code):		

PAST PERFORMANCE QUESTIONNAIRE

1.	Cont	tract Identification	
	a.	Contractor	
	b.	Contract Number	
	C.	Contract Type	
		Competitive { } Yes { } No	
		Follow-On { } Yes { } No	
	d.	Period of Performance	
		Estimated Firm Fee Cost Fixed Total Value Price	
	e.	Initial Contract Cost	
	f.	Current Contract Cost	
	g.	Product Description and/or Service Provided	
2.	Ager	ncy Identification	
	a.	Name	
	b.	Description	
cont		Geographic distribution of services under this t; i.e., local, nationwide, worldwide	

	d.	Number of locations serviced by this contract	
3.	Eva	luation	
	a.	Performance History	
cont	rac	(1) To what extent did the contractor adhere to t delivery schedules?	
		Considerably surpassed minimum requirements { } 4 Exceeded minimum requirements	
		Comment:	
(2) To what extent did the contractor submit required reports and documentation in a timely manner?			
		Considerably surpassed minimum requirements. { } 4 Exceeded minimum requirements	
		Comment:	

document	(3) To what extent were the contractor's reports and ation accurate and complete?
	Considerably surpassed minimum requirements. { } 4 Exceeded minimum contractual requirements { } 3 Met minimum requirements { } 2 Less than minimum requirements { } 1 Comment:
	(4) To what extent was the contractor able to solve performance problems without extensive guidance from nt counterparts?
	Considerably successful { } 4 Generally successful { } 3 Little success { } 2 No success { } 1
	Comment:
initiati [.]	(5) To what extent did the contractor display ve in meeting requirements?
	Displayed considerable initiative
	Comment:

orders	(7) To what extent did the contractor submit change and other required proposals in a timely manner?	
	Considerably surpassed minimum requirements. { } 4 Exceeded minimum requirements	
	Comment:	
positiv	(8) To what extent did the contractor respond ely and promptly to technical directions, contract chan etc.?	ge
orders,		
	Considerably surpassed minimum requirements. { } 4 Exceeded minimum requirements { } 3 Met minimum requirements { } 2 Less than minimum requirements } 1	

• • •	To what extent was the contractor's maintenance and king/reporting documentation timely, accurate, and of content?
Exc Met	siderably surpassed minimum requirements.{ } 4 eeded minimum requirements
Com	ment:
) To what extent was the contractor effective in with the government's staff?
Gen Gen	remely effective
Com	ment:
b. Term	ination History
	Has this contract been partially or completely or default or convenience?
	<pre>{ } Yes { } Default { }Convenienced { } No</pre>
	explain (e.g., inability to meet cost, performance, schedules).

(12) Are there any pending terminations?
{ } Yes { } No
If yes, explain and indicate the status
c. Experience History
(13) How effective has the contractor been in identifying user requirements?
Extremely effective
(14) What level of integration experience has the contractor demonstrated in the reconfiguration of government owned software, commercial software, and government furnished hardware?
Considerably surpassed minimum experience{ } 4 Exceeded minimum experience
Comment:

(15) To what extent was the maintenance and problem reporting/tracking documentation produced by the contractor's efforts satisfactory to the users?
Considerably surpassed minimum requirements. { } 4 Exceeded minimum requirements
Commerc -
(16) To what extent did the contractor coordinate, integrate, and provide for effective subcontractor management?
Considerably surpassed minimum requirements. { } 4 Exceeded minimum requirements
Comment:
(17) To what extent did the contractor provide timely technical assistance, both on-site and off-site, when responding to problems encountered in the field?
Considerably surpassed minimum requirements. { } 4 Exceeded minimum requirements
Comment:

(18) To what extent did the contractor achieve effective logistics support; i.e., replacement parts, personnel, etc.?	ve
Considerably surpassed minimum requirements. { } 4 Exceeded minimum requirements	
(19) To what extent did the contractor provide quality replacement parts?	
Considerably surpassed minimum requirements. { } 4 Exceeded minimum requirements	
Comment.	
(20) To what extent did the contractor meet the repair/response times in the contract?	
Considerably surpassed minimum requirements. { } 4 Exceeded minimum requirements	
Comment:	

(21) Did this contract include a Help Desk?
{ } Yes { } No
If yes, to what extent was the contractor responsive to users contacting the Help Desk for assistance?
Considerably surpassed minimum requirements. { } 4 Exceeded minimum requirements
Collinette
(22) If there was a Help Desk, were users able to make contact with the Help Desk personnel on their first attempt? Always able on the first attempt
(23) Were the Help Desk personnel courteous and responsive?
Always courteous and responsive

(24) Were user questions resolved in a timely manner?
Always resolved in a timely manner
Comment:
(25) How technically qualified were the Help Desk personnel?
Extremely qualified
Comment:
(26) How satisfied are you with the contractor's Help Desk problem escalation procedures?
Extremely satisfied
Comment:

(27) How technically qualified were the maintenance personnel?
Extremely qualified
Comment:
d. Cost Management
(28) To what extend did the contractor meet the proposed cost estimates?
Less than estimated cost
Comment:
NARRATIVE SUMMARY
Use this section to explain additional information not included above.

1	DEFENSE FINANCE AND ACCOUNTING SERVICE
2	
3	IN RE:
4	Overseas Military Banking
5	Program Request for Proposal
6	Pre-proposal Conference taken at
7	Defense Supply Center Columbus, 3990 East
8	Broad Street, Columbus, Ohio, on Thursday,
9	February 17, 2000, at 10:00 o'clock a.m.
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	

Attachment 21

1

Τ	
2	PROCEEDINGS
3	
4	MS. MARQUEZ: Welcome to the
5	Defense Finance Accounting Service
6	Conference Center here in Columbus, Ohio. I
7	am very pleased to see all of you here. We
8	have been really thankful for all the
9	written questions that we received for this
10	pre-proposal conference. It has helped you
11	say greatly in improving our statement of
12	work. So you'll see here as we go on today
13	how we took seriously a lot of your
14	questions, and we did make some changes. We
15	will go through those as we move along.
16	Again, it's a pre-proposal
17	conference. For those of you who might be
18	in the wrong room, this is where you can
19	gracefully exit with minimal humiliation.
20	This is a pre-proposal conference
21	for the solicitation No. MDA210-00-R-CPB3,
22	and that is a request for proposal
23	solicitation on the Overseas Military
24	Banking Program. It looks like everybody is

- 1 in the right room.
- 2 Again, my name is Cheryl Marquez.
- 3 I'm a contracting officer with the Defense
- 4 Finance Accounting Services Acquisition
- 5 Support Organization. I am basically today
- 6 your moderator, if you will, for the
- 7 pre-proposal conference.
- 8 Since I am an old teacher,
- 9 emphasis on the teacher part not the old
- 10 part, from graduate school days and from the
- 11 Defense Acquisition University, I have
- 12 absolutely no problem with somebody saying,
- 13 what are you saying? I mean, ask me
- 14 questions. If I throw out an acronym and I
- 15 do not say what that acronym is, raise your
- 16 hand. Chances are everybody else is going,
- 17 I don't know where she's going. You're
- 18 stuck trying to figure out what the letters
- 19 stand for.
- 20 If you need any kind of
- 21 clarification, feel free to, you know, raise
- 22 your hand and say, I need some clarification
- 23 here. I have no problem with that.
- 24 We have a basic modus operandi for

- 1 the day. I use that word because I like
- 2 those detective shows. I put it up here. I
- 3 apologize for my handwriting. I'm not the
- 4 best writer in the world.
- 5 I'm going to start off with
- 6 explaining why we're doing a pre-proposal
- 7 conference, a little explanation of that.
- 8 Then I'm going to give a brief history of
- 9 the Overseas Military Banking Program.
- 10 That's what OMBP is. A brief history of
- 11 that. Then I'm going to introduce the
- 12 government team that's sitting in front of
- 13 you folks that you're staring at there.
- 14 Then we'll talk briefly about the contract
- 15 type for this solicitation.
- I have down here the to be
- 17 determineds, the TBDs. We had some things
- 18 in the solicitation where we said we'll get
- 19 back to you. Remember that? So what we're
- 20 going to do is address some of those TBDs,
- 21 to be determineds. In particular I have
- 22 three here. If I have missed one or you're
- 23 saying, wait a minute, on page 483, which I
- 24 hope there aren't that many pages, you said

- 1 the blah, blah, blah. We'll address that.
- 2 I have three to be determineds we're going
- 3 to talk about.
- 4 Finally, we're going to get into
- 5 the written questions that you all submitted
- 6 to us and the answers. Now, the way we're
- 7 handling it, I'm only really going to
- 8 discuss about ten of the questions and
- 9 answers because you will get a handout after
- 10 I'm done with those major questions, and you
- 11 will have a chance to go through, 117 is it
- 12 Keith?
- MR. WESTBY: Yeah.
- MS. MARQUEZ: 117 questions and
- 15 answers. That's how many we got from you
- 16 all. So we'll let you read those, because
- 17 you can imagine how incredibly dull it would
- 18 be if I stood up here and read each question
- 19 and answer. I mean, I might as well read
- 20 the Columbus phone book to you. We'll hand
- 21 those out to you. We'll let you get
- 22 together with your folks, read those, see if
- 23 we answered them the way you wanted them
- 24 answered. In other words, you know, did we

- 1 miss it? Did it look like we got to the
- 2 point? That type of thing. We want you to
- 3 make sure we answered those adequately for
- 4 you.
- 5 Then what we're going to have you
- 6 do, we're going to hand out index cards,
- 7 they're actually in the back of the room
- 8 there, and you will write down any more
- 9 questions you may have, either based on
- 10 those questions and answers that you're
- 11 needing more clarification on or questions
- 12 that you came up with in your drive here to
- 13 sunny Columbus or your flight here. We're
- 14 obviously entertaining new questions as
- 15 well.
- 16 We'll have you write those on
- index cards; and probably what we're going
- 18 to do at that point, I'll see how our time
- 19 works, we may break for lunch and sort of
- 20 build the lunch with the chance for you to
- 21 read the 117 questions and answers and to
- 22 write some more. We'll probably do
- 23 something to that effect. Then you'll give
- 24 you say the index cards, and the government

- 1 team here will meet in another room next
- 2 door and mumble among each other and try to
- 3 come up with as many answers as we can
- 4 today.
- Now, we honestly have to tell you,
- 6 if there are some questions we cannot answer
- 7 today, we're not going to hold you up and
- 8 have you sit around here, even though it's a
- 9 beautiful facility. We'll tell you we'll
- 10 get back to you on those in the amendment
- 11 that will follow. That's basically where
- 12 we're going.
- 13 Speaking of the amendment that
- 14 will follow, everything that we do here
- 15 today is being recorded by Jennifer over
- 16 here from Runfola, and we will give you a
- 17 complete record of this pre-proposal
- 18 conference with the questions and answers
- 19 that will be handed out to you especially
- 20 because we may make changes. We'll talk
- 21 about that in a minute. We'll give you a
- 22 complete report of it in an amendment to
- 23 this request for proposal, RFP. You will be
- 24 receiving that. That's why I have to state

- 1 that whatever we say here today, whatever we
- 2 give you in writing is not official. Okay?
- 3 It's not official until you get it in the
- 4 amendment. That's because perhaps we may
- 5 find that an answer we gave to a question
- 6 was totally off the wall, it wasn't where
- 7 you were going. So we may have to go back
- 8 to the office, redo that response, and we'll
- 9 give you a more accurate one in the
- 10 amendment.
- 11 So that's why I say we still want
- 12 to give you something today. You came for a
- 13 reason. We want to give you what we have in
- 14 our questions and answers. We want to talk
- as much as we can on some of these areas,
- 16 but we really don't want to tell you we're
- 17 making any changes to the request for
- 18 proposal until you see that amendment.
- 19 Make sense so far? Okay. That's
- 20 where we're headed.
- Now, basically a lot of you have
- 22 already been aware of our web site; but just
- 23 in case you aren't -- I probably should
- 24 have written it up here -- the web site

- 1 where we've posted the request for proposal
- 2 and the web site where we will post the
- 3 amendment or amendments plural when you have
- 4 a solicitation this size, is the
- 5 http://www.DFAS.mil/aso/contract. That gets
- 6 you right in there. If you need -- what I
- 7 can do is also write that up here on the
- 8 board later on. We will be posting our
- 9 amendments just as we posted or RFP. We're
- 10 somewhat into the 21th Century here.
- 11 What we're allowing you all to do
- 12 is to kill the forests in your neighborhood
- 13 to print it off rather than you say damage
- 14 all the forests here in Columbus, Ohio to
- 15 send it out. That's basically how we're
- 16 doing that. We will have a lot of these
- 17 amendments posted.
- 18 Any questions so far? Any
- 19 thoughts?
- 20 (No audible response.)
- 21 MS. MARQUEZ: Let's talk about why
- 22 we are holding this pre-proposal conference.
- 23 A Pre-proposal conference is not a
- 24 mandatory part of contracting. We're not

- 1 holding it because our Federal Acquisition
- 2 Regulation says, you must hold a
- 3 pre-proposal conference. It really is a
- 4 judgment factor on the contracting officer's
- 5 part. At the risk of stating the obvious,
- 6 as a contracting officer we decided it would
- 7 be useful to hold this conference because
- 8 this is a complex competitive procurement.
- 9 We feel we need to explain or clarify some
- 10 of the complicated requirements. That's why
- 11 we're doing it.
- 12 Not all of your solicitations that
- 13 are out there that you see from the Federal
- 14 Government have pre-proposal conferences.
- 15 Not all of them feel they need to explain
- 16 further what is going on. This one, due to
- 17 the complexity of it, due to the magnitude
- 18 of it, we feel this is beneficial for all of
- 19 you. We want to make sure we are on the
- 20 same sheet of music, or in the case of this
- 21 RFP same sheets of music.
- That's why we're doing it. It
- 23 falls at this stage of the game. It falls
- 24 after we issued the RFP, which was issued on

- 1 January 13th. And it falls before the
- 2 closing date for proposals, which is March
- 3 13th.
- 4 Now, some of you have to be
- 5 rocking in your seat going, is that still
- 6 the closing date? Stay tuned. Keep you
- 7 interested so you don't drift too long. But
- 8 the pre-proposal falls between this issue
- 9 date of the RFP and the closing date.
- 10 That's why we're having it right now,
- 11 discussing things, hoping that we can give
- 12 you some clarification so you can make an
- 13 outstanding offer.
- Now, a little history, brief
- 15 history of the OMBP.
- 16 This is a continuing requirement
- 17 for the banking services as long as our
- 18 United States forces are deployed overseas.
- 19 OMBP has been in operation since 1947.
- 20 Since 1947. It provides for retail banking
- 21 services in ten countries to 110 full- and
- 22 part-time military banking facilities.
- 23 The banking services rendered to
- 24 military disbursing officers

- 1 non-appropriated fund custodians, and DOD
- 2 personnel continue to be essential both for
- 3 the efficient management of official and
- 4 quasi-official funds and the morale and
- 5 welfare of our DOD personnel and their
- 6 dependents.
- 7 Now recent history. Some of you
- 8 may not know this. We issued a draft RFP
- 9 -- that stands for request for proposal --
- 10 type of solicitation. We issued a draft RFP
- on this same thing on September 24, 1999.
- 12 Some of you may not have seen it. It was on
- 13 that web site. We called it a draft RFP
- 14 because our intentions were to shake out as
- 15 many questions and ideas from the financial
- 16 institutions, yourselves, and incorporate
- 17 those changes into the final RFP. So what
- 18 we came out with on January 13th was our
- 19 final RFP, but understand that that will
- 20 also go through amendment and changes. Just
- 21 as we're having a pre-proposal conference
- 22 here today to solicit more ideas and more
- 23 changes, we will continue to do that until
- 24 we have the finest document to provide the

- 1 finest services to our service men and women
- 2 overseas.
- Who is involved? Well, this is
- 4 like a Face the Nation setup here. We have
- 5 technical, legal, and contracting personnel
- 6 who are here on the overseas banking to help
- 7 answer any questions that we might have.
- 8 I'm a contracting person. I'm one of the
- 9 contracting officers for DFAS, the
- 10 Acquisition Support Organization. I'm
- 11 assigned to the Overseas Military Banking
- 12 Program. We have two additional contracting
- 13 officers here. My boss, Jim Lee, the
- 14 supervisor. And also Jim is our senior
- 15 contracting officer. He is the one who will
- 16 be signing this award when this solicitation
- 17 becomes the contract. It will be Jim Lee.
- 18 Jim is also with the Acquisition Support
- 19 Organization, and he is located in
- 20 Washington D.C. I am located here in
- 21 Columbus. He doesn't want me near him.
- 22 Our other contracting officer, and
- 23 this is where the buck stops here, this is
- 24 our director of the Acquisition Support

- 1 Organization, Gary Maxam. So Gary is our
- 2 head fellow that keeps you say all straight
- 3 and keeps you say in line.
- 4 Now, the technical personnel that
- 5 are involved in this, we have an Overseas
- 6 Military Banking Program office called the
- 7 Defense Financial Institution Services
- 8 Office, DFIS. And it gets a little
- 9 confusing. I know you have your financial
- 10 acronyms. DFIS is part of DFAS.
- 11 We have the director here, William
- 12 Elwell, who is the director of DFIS. We
- 13 have Ron, also called Buzz, Davis who is the
- 14 acting deputy director. He's part of the
- 15 program office. Keith Westby. And we also
- 16 have Bill Hawbecker. We've got up here
- 17 chief warrant officer Harry Fallahee.
- 18 Vanessa Davis in the back. These are all
- 19 part of DFIS. And even though he's not part
- 20 of DFIS, Captain Julio Arana, he's the
- 21 army's banking liaison officer.
- We also have a navy and an air
- 23 force representative that could not make it
- 24 today. They're trusting Julio to represent

- 1 their interests.
- We have the services who are
- 3 heavily involved. They're the main customer
- 4 that reports to the program office on what
- 5 they want to see.
- 6 MR. VIVALDI: Tony Vivaldi. Who
- 7 is navy and air force?
- 8 MS. MARQUEZ: Navy is Dean
- 9 Hunstad, H-U-N-S-T-A-D. That's navy. Do
- 10 you need air force? Air force is Michael
- 11 Weber, W-E-B-E-R.
- 12 In case I forget, Jennifer
- 13 here, the court reporter, said to
- 14 make sure you say your name when you talk so
- 15 she can write that down. If you forget,
- 16 I'll try to remember to say your name. We
- 17 want to make sure we have that down.
- Julio, like I say, is also part of
- 19 the technical personnel; and these folks,
- 20 the program office, the banking liaison
- 21 officers, Julio, Captain Arana, Michael
- 22 Weber, Dean Hunstad, I believe we have a
- 23 marine representative, Gene Healy,
- 24 H-E-A-L-Y, Gene Healy. These folks really

- 1 are responsible for the heart and sole of
- 2 the statement of work that you see in that
- 3 request for proposal. These are our
- 4 financial experts. These guys have been
- 5 busier than a horse's tail during fly
- 6 season. They have really been doing all the
- 7 answering of the questions. They are sharp.
- 8 They're the ones you're going to
- 9 be getting some question and answers back
- 10 from. I'm really just kind of the talking
- 11 head on the technical side. I definitely am
- 12 the one that will answer
- 13 contracting-specific questions. They are
- 14 the ones with the statement of work
- 15 expertise.
- 16 Also with technical personnel we
- 17 have the Defense Contract Audit Agency
- 18 represented here. We have Jim Mulvaney.
- 19 There we go. And we also -- Jim is
- 20 located here in Columbus by the way. His
- 21 title for us is a procurement liaison
- 22 officer. He assists the Acquisition Support
- 23 Organization, does quite a number of
- 24 different things that most auditors don't

- 1 do. We've been pleased with him. He helps
- 2 you say with government estimates and some
- 3 sides of the house we don't always get from
- 4 the audit community.
- 5 Connie Whitacre in the white
- 6 sweater, she's from our San Antonio office
- 7 with the current contractor's back room
- 8 location. Connie has been extremely helpful
- 9 as well. We do have an audit staff that
- 10 we're involved with.
- 11 As well we've got technical
- 12 personnel. I promise I won't embarrass
- 13 them, but we're really happy about this. We
- 14 have Defense Contract Management Command
- 15 Dayton here today. And we have Greg
- 16 Borgwald and Ruth Verceles. This is just a
- 17 recent addition. They are kind of here sort
- 18 of eyeballing what's going on. There will
- 19 later be, as we'll see, an agreement with
- 20 the Acquisition Support Organization with
- 21 DFAS and with the Defense Contract
- 22 Management Command in Dayton. Depending
- 23 upon some of the details of our
- 24 solicitation, they will be helping you say

- 1 in the administration process when this is
- 2 awarded. They may even be helping you say
- 3 in some pre-contract areas. So we're
- 4 pleased that they're here with you say
- 5 today.
- 6 So that's quite a technical staff.
- 7 And last, but definitely not least, we
- 8 cannot proceed without these guys. We have
- 9 the Defense Financial Accounting Service
- 10 legal office represented by Mark Barta and
- 11 Jim Swift; and without their help we'd be in
- 12 trouble. They help us out greatly in
- 13 assisting on any and all contractual legal
- 14 questions that surface in a procurement of
- 15 this size. We've been real happy to have
- 16 their help.
- 17 We also have the director of DFAS
- 18 Columbus Legal that helps you say out who
- 19 couldn't make it today, Steve Giebelhaus,
- 20 who's been a terrific assistance on this.
- 21 Any questions on the government
- 22 staff? Overwhelming?
- 23 Contract type. Those of you who
- 24 saw the draft RFP saw we had asked for some

- 1 input on our contract type that we were
- 2 proposing. I think I received one or two
- 3 comments about it. Basically we have a
- 4 fascinating hybrid contract type. It is an
- 5 indefinite quantity cost plus fixed fee.
- 6 Indefinite quantity cost plus fixed fee. It
- 7 is also a multi-year contract. Those of you
- 8 with the funding understanding there know
- 9 that means we have funds for in this case
- 10 the five years, which is our minimum
- 11 quantity. Five years on this contract. You
- 12 have to have a minimum quantity with an
- 13 indefinite quantity contract. That is our
- 14 minimum quantity.
- What makes this so dazzling is we
- 16 also have five performance option years. The
- 17 government is not obligated to exercise any
- 18 or all of those option periods, but they're
- 19 there. We also have an optional six-month
- 20 transition out period and an optional
- 21 six-month final contract admin period.
- Now, if you didn't get all of
- 23 that, I can tell you where in the
- 24 solicitation you can read about the contract

- 1 type. In particular, L-24 talks about the
- 2 contract type. Probably in Section I we've
- 3 got some other areas. Basically we're
- 4 looking at, for those of you who ran out of
- 5 fingers in counting, we're looking at an
- 6 estimated life of 11 years. That's
- 7 something there.
- Now, the other thing about this
- 9 that makes this so flexible and so
- 10 innovative is, this contract type will allow
- 11 you say also to issue task orders -- task
- 12 is what you think of in a service contract.
- 13 This is mainly a service contract -- but
- 14 also delivery orders for perhaps a product.
- 15 You buy products under services. We can
- 16 issue a task or delivery order of a
- 17 different contract type such as a cost plus
- 18 award fee task order or a cost plus
- 19 incentive fee task order or for a fixed
- 20 price. This has everything in it. This
- 21 definitely does.
- You'll see if you went through
- 23 some of the solicitation, there are various
- 24 sections that deal with this particular

- 1 area. In Section I of the solicitation --
- 2 you have Sections A through M as in Mary --
- 3 in Section I it talks about, it references
- 4 clauses on incentive fee. It references a
- 5 clause on fixed fee, which is your cost plus
- 6 fixed fee. It references a clause on
- 7 indefinite quantity. So it's giving you
- 8 some indication there.
- 9 That L-24 where we talk about the
- 10 contract type, we talk about all these
- 11 various tasks and delivery records that can
- 12 be issued. We have some language in Section
- 13 H, and I'm trying to see if I wrote down
- 14 where in H. I forgot my reading glasses,
- 15 which is good for you, they're real
- 16 colorful. They kind of blind you.
- 17 H-39, award amount for a cost plus
- 18 award fee. In order to do that in a
- 19 solicitation and turn a contract, we have to
- 20 write our own little description. We will
- 21 negotiate that at time of award.
- 22 Some of these things we have in
- 23 there are things we will negotiate either at
- 24 time of award or after award. We'll have

- 1 more explanation on those if you have any
- 2 questions on it. But that award fee portion
- 3 is in there and it's just a description.
- 4 You don't see a clause for that. You won't
- 5 see a clause for cost plus award fee.
- 6 You'll see regulatory-type language or
- 7 provision language at H-39 for that.
- Now, that was exciting to me. I
- 9 can tell I lulled most of you into a deep
- 10 slumber. This is really an exciting
- 11 contract type.
- Tony?
- MR. VIVALDI: What is the welcome
- 14 side of the award? What does the basic
- 15 contract look like? Is that the first task
- 16 order?
- MS. MARQUEZ: I can answer that
- 18 one. He's asking, what does the basic
- 19 contract look like?
- 20 It is basically going to be the
- 21 first task order issued at time of award, a
- 22 cost plus fixed fee for the five years. Our
- 23 five years are starting in fiscal year 2001
- 24 is how that rings. So it's a basic task

- 1 order for the first five years. It will be
- 2 cost plus fixed fee.
- 3 MR. VIVALDI: First five years of
- 4 what? You talk about --
- 5 MS. MARQUEZ: First five years of
- 6 service.
- 7 MR. VIVALDI: You talk about
- 8 alternatives also in here in sections of the
- 9 code. You used the word alternatives in
- 10 your RFP. If you were to look at one
- 11 section of the technical proposal which
- 12 speaks to new relevant technologies and
- 13 processes and things like that, they're
- 14 spoken to as alternatives.
- The question would be, are those
- 16 alternatives -- would the government
- 17 implement those alternatives as part of the
- 18 basic award? Are they truly alternatives or
- 19 future task orders?
- MS. MARQUEZ: That's definitely a
- 21 question I'd like you to write down on an
- 22 index card. I don't want to shoot from the
- 23 hip on answering that, because that's a very
- 24 good question. That's something we would

- 1 want written down.
- 2 Some of those things like that, we
- 3 may need a clarification in the RFP. We'll
- 4 have you definitely write that down.
- 5 MR. VIVALDI: She gave me more
- 6 than one.
- 7 MS. MARQUEZ: She got your number
- 8 there.
- 9 Now, unfortunately, when you ask a
- 10 question that sounds like a substantive
- 11 question, that's where I'm going to have you
- 12 write it down. Which now embarrasses you.
- 13 If I answer you, does that means it was a
- 14 nominal question? But that's only because
- 15 we really want to make sure we record that.
- 16 That's something we may end up incorporating
- 17 into that RFP. That's basically our
- 18 contract type.
- 19 We also have to be determined
- 20 areas, TBDs. One of the big ones is POC.
- 21 Do you know that acronym? Permanent
- 22 operations center. That has to be a
- 23 dazzling one. Permanent operations center.
- We said in our RFP in several

- 1 different locations that we will determine a
- 2 permanent operations center location and let
- 3 you know. In fact, right up front in
- 4 Section B we said, we'll let you know 30
- 5 days after the issue date. Didn't we? Hey,
- 6 we lied to you. We're a little bit off of
- 7 the 30 days. We're 34. Actually, we could
- 8 have sent you out an amendment there on the
- 9 14th; but we were too involved in
- 10 Valentine's Day. We knew we were going to
- 11 see you.
- 12 Unfortunately we do not have a
- 13 firm answer. What we can tell you right now
- 14 on this is the following:
- You will have up to three
- 16 locations, three locations, where this
- 17 permanent operations center will be; and you
- 18 will come back with offers on each of those
- 19 three locations. This is what we've heard,
- 20 this is what our director of the ASO has
- 21 gotten as the latest word.
- Now, when those locations are
- 23 firmly written out, we will immediately go
- 24 out with an amendment. We will tell you the

- 1 locations. If we need to come back to you,
- 2 and we probably will, with more detail on
- 3 those, we will. But what I want to do is
- 4 make sure you get the locations right up
- 5 front in an amendment. We'll post it on
- 6 that web page; and as we get some of your
- 7 names and e-mails -- I also contact you
- 8 folks, and some of you have already called
- 9 back when you answered the draft RFP -- I
- 10 will call and say, hey, look at that web
- 11 page.
- 12 So we'll probably come out with
- 13 the locations pronto and then have to follow
- 14 up with a little more detail later on.
- Now, someone's got to have the
- 16 burning question of, how on earth can I meet
- 17 that closing date of March 13th when you
- 18 don't know something this substantive?
- 19 Right? Don't have that question?
- MR. VIVALDI: Yeah, I do.
- MS. MARQUEZ: I want to answer
- 22 that. We're aware of that. What we will
- 23 end up doing is extending that closing date.
- 24 We want to give you all sufficient time to

- 1 put together your offers, a reasonable
- 2 offer. So we will extend that closing date.
- 3 Do not be afraid. I don't know by how much.
- 4 I'll tell you why I don't know by how much.
- 5 It depends on what information we get. If
- 6 all we get are cities, I'll run and tell you
- 7 the cities. But if we also get a lot more
- 8 detail on what facilities there are, then
- 9 obviously if I can run out with that
- 10 immediately. Maybe my closing date wouldn't
- 11 be as long as an extension as it would be if
- 12 all I'm going to give you is cities because
- 13 if I just give you cities, I've got to come
- 14 back to you with more.
- MR. VIVALDI: How much lead time
- 16 do you need to make a September 30th award?
- 17
- MS. MARQUEZ: Don't worry about
- 19 it. Let you say worry about that.
- 20 A question in the back there.
- MR. LEACH: Jeffrey Leach from
- 22 Leach Management Consulting.
- I was going to ask the same
- 24 question about the lead time too, making the

- 1 September award. In addition to lead time,
- 2 I was actually thinking a little about
- 3 Tony's question when he was talking about
- 4 the structure of the actual contract in
- 5 terms of is it going to be task or with
- 6 respect to various alternatives or options.
- 7 You asked for a series of different
- 8 processes to be implemented over this period
- 9 of time.
- 10 If the global contract itself is
- 11 going to be cost plus, then I don't know
- 12 what other options you have available for
- 13 various items that you asked for except a
- 14 task order type of a structure. Would it be
- 15 more incumbent for the proposer to suggest
- in his or her proposal or response to your
- 17 contract the various, I guess, means or ways
- 18 for the services or items that you asked for
- 19 in the contract so we can submit a better, I
- 20 guess, cost base response instead of letting
- 21 you tell us exactly what they should be?
- MS. MARQUEZ: Right. And that
- does sound good.
- 24 Did you get an index card?

- 1 MR. LEACH: No.
- MS. MARQUEZ: What I want to do, I
- 3 know it's -- Tony is giving up his. It's
- 4 kind of on the tail of Tony's question.
- 5 You're going a little further. I like your
- 6 point where you're coming back and asking
- 7 you say here, you know, do you want the
- 8 proposer yourselves to come back with some
- 9 of these ideas of where these alternatives
- 10 should come out. And I like that. That's
- 11 an extra wrinkle. Put that in there. We
- 12 will address that too.
- Now, like I say, we are aware that
- 14 this permanent operations center is a major
- 15 area. We will let you know as soon as we
- 16 know anything. We will keep you apprised of
- 17 any extension of the closing date in order
- 18 to address that properly.
- Now, one other area we had that
- 20 was hanging out there as a to be determined
- 21 is the past performance questionnaire. The
- 22 past performance questionnaire.
- 23 If you notice a difference between
- 24 your draft RFP and the formal RFP is we

- 1 included this past performance
- 2 questionnaire. Basically we're asking you
- 3 to go to your previous customers, have them
- 4 fill out surveys on contracts of similar
- 5 type and then those will be issued to us.
- Now, we do not have that survey
- 7 attached yet. So that's something that we
- 8 will come out in an amendment with and give
- 9 that to you.
- Now, I am also aware that is
- 11 another evaluation criteria. Your permanent
- 12 operations center is one of your technical
- 13 evaluation criterias. Your past performance
- 14 questionnaire is part of the past
- 15 performance evaluation criteria. It's
- 16 important to you. It's important to us. So
- 17 we will extend the closing date on that as
- 18 well.
- Now, these are not necessarily --
- 20 you know, they may all be happening
- 21 together. Okay? We come out with POC and
- 22 past performance at the same time. But I'm
- 23 letting you know we are aware this is
- 24 important. We are aware this is an

- 1 evaluation criteria that's important to us.
- 2 So we will not take it lightly. You won't
- 3 just receive a survey form and, hey, give it
- 4 to us tomorrow.
- Now, any questions on past
- 6 performance?
- 7 (No audible response.)
- 8 MS. MARQUEZ: Site visits. We
- 9 had a to be determined in a sentence in that
- 10 we had a paragraph -- in there somewhere
- 11 buried in L-37 was Keith Westby's name. A
- 12 lot of you found it. We have down that if
- 13 you want a site visit to contact Keith
- 14 Westby. Well, now we have an idea of our
- 15 site visit schedule. It's tentative. I
- 16 have to throw out the word tentative because
- 17 we need to check in to making sure we can
- 18 get there from here.
- We're looking at for our overseas
- 20 banking facilities Frankfurt, Germany the
- 21 week of March 13th. Frankfurt, Germany the
- 22 week of March 13th. Yokota, Japan the week
- 23 of March 20th.
- Now, the details on hotels, what

- 1 military banking facility we're at, all
- 2 those details will come as an attachment to
- 3 an amendment. We'll make sure you're set
- 4 up, that we have places to suggest to stay,
- 5 when to meet you say. We will have a
- 6 program office representative there so that
- 7 you will have somebody that will be your
- 8 technical specialist.
- 9 Basically the site visits at these
- 10 two locations are what we call a look-see.
- 11 You're really going to get an idea of
- 12 looking at the functions as they're being
- 13 worked on, the processes. You're going to
- 14 have a chance to look at the equipment.
- 15 Obviously a chance to look at the facility.
- 16 Is that safe made out of cardboard? Does it
- 17 look like there are holes in the ceiling?
- 18 Look at these people that work here.
- 19 Are these the people that I hire?
- Now, remember, you're going to be
- 21 looking at a lot of things. It's basically
- 22 a look-see. You have to remember that there
- 23 are some things you'll want to check out,
- 24 but you're not going to get anything that

- 1 basically -- what do I want to say --
- 2 you're really not going to get as a
- 3 prospective offer anything that's not going
- 4 to be in that solicitation.
- 5 You say, do I have to do the site
- 6 visit? It's not mandatory. But we
- 7 basically have that solicitation with
- 8 accurate information and you'll have an idea
- 9 of those employees that we are encouraging
- 10 you to hire. You'll have an idea what
- 11 facilities that are government facilities
- 12 that you'll be moving into. So, you know,
- 13 the look-see idea of it is good a lot of
- 14 times from a psychological standpoint.
- MR. VIVALDI: Will this be a
- 16 presentation on the government's or the
- incumbent's part to describe what's there?
- 18 Will we be able to speak to people,
- 19 employees?
- 20 MS. MARQUEZ: Some of that detail
- 21 I can't answer now. Basically I can tell
- 22 you that it is the government that will be
- 23 running the show, not the incumbent. That
- 24 much I can answer. In terms of the detail

- of what we'll be talking about, we may be
- 2 able to give you more detail on that in the
- 3 amendment. Unlike a construction contract,
- 4 you're not going to a facility to check and
- 5 see what the soil is like, et cetera. We're
- 6 doing this because most of this contract's
- 7 performance is overseas. And many people
- 8 want to go and see where is it and who are
- 9 these employees and how is it set up.
- Now, there are several other
- 11 locations you might be interested in seeing.
- 12 I believe we've got Korea, Okinawa, United
- 13 Kingdom. If there are any of these other
- 14 major locations you are interested in
- 15 seeing, we want you to let me know. We'll
- 16 tell you this more officially in the
- 17 amendment, by e-mail, or fax. Tell me by
- 18 February 29th, I'd like to go to one of
- 19 those other locations. Or also tell me, I'd
- 20 like to go to Frankfurt and/or Yokota.
- 21 By February 29th we want to know
- 22 who's interested. If there is adequate
- 23 interest, we will go. All right? We're
- 24 checking to see if there's adequate

- 1 interest. If nobody feels a need to go, if
- 2 it doesn't seem there's adequate interest,
- 3 then we don't need to do the site visits.
- 4 If there's adequate interest, we will look
- 5 at that. That's how we're doing the site
- 6 visits.
- Now, the permanent operations
- 8 center, because we don't know where that is,
- 9 you do not have a site visit scheduled.
- 10 However, when we have details on those, you
- 11 will have the ability to go to those sites.
- 12 We will set up site visits for the permanent
- 13 operations center when we know that.
- So those are some of the things
- 15 that are the loose strings out there. Once
- 16 we get those pulled in and can tie them up
- in knots for you, we'll let you know.
- 18 February 29th, give you heads up,
- 19 is when I'd like to receive by e-mail or
- 20 fax -- I can make sure you get my e-mail
- 21 address again -- that you are interested
- 22 in a site visit and where.
- 23 Any questions?
- 24 (No audible response.)

- 1 MS. MARQUEZ: That's it for site
- 2 visits. I'll tell you what, I think we'll
- 3 take a break and do some of the questions
- 4 and answers. Take about until about five
- 5 after 11.
- 6 (Short break in proceedings.)
- 7 MS. MARQUEZ: Welcome back. Are
- 8 there any questions or musings on what we
- 9 have talked about up to this point? Why a
- 10 pre-proposal, the history of OMBP, you want
- 11 more history, the government team, contract
- 12 type, the to be determineds. Any more
- 13 questions?
- 14 (No audible response.)
- MS. MARQUEZ: If you think of
- 16 something, keep in mind you can always write
- 17 that down on an index card and we can take a
- 18 look at it.
- 19 While I'm thinking about it, we
- 20 had a good point from our legal office.
- 21 When you're writing your questions down,
- 22 when we give you some time for that here,
- 23 we'd like you to also write the reason
- 24 you're asking that question or what it is

- 1 maybe you're trying to understand. Let me
- 2 tell you why that is.
- 3 Sometimes we get a question we
- 4 think we understand what you're asking and
- 5 we don't. So if you say, I'd to see the
- 6 following blah, blah, blah, explain to us
- 7 why. Is that going to make the program
- 8 better? Is that a banking regulation and we
- 9 are defying it by what we put in our
- 10 statement of work? You know, tell us a
- 11 little bit of the thought behind the
- 12 question. It makes it so much easier for us
- 13 to answer that question clearly.
- 14 Speaking of questions, I'm going
- 15 to read questions and answers on about ten
- of the 117. Don't write them down because
- 17 you're going to get them handed out to you
- 18 when I'm done. The reason I'm covering some
- 19 of these, some of these were questions that
- 20 came about either from several different
- 21 sources or, you know, we ourselves realized
- there were some concerns. We're going to
- 23 discuss or at least cover some of our high
- 24 points.

- 1 You may take a look and say when
- 2 you get the questions and answers, well,
- 3 they didn't discuss this and I still have a
- 4 question on it. When you look at some of
- 5 those questions and answers, if you feel we
- 6 need to discuss it more, then please, again,
- 7 you'll have that time to write that on an
- 8 index card.
- 9 What our MO is, I'm going to cover
- 10 about ten questions and answers right now,
- 11 just read them off to you. Then we will
- 12 hand out the 117 or so questions and
- 13 answers. We also have some handouts beyond
- 14 that that we'll discuss.
- Now, keep in mind, again my caveat
- 16 here, that what we're saying and what we're
- 17 handing you is not binding on the RFP. It's
- 18 the amendment that comes out. We can make
- 19 changes as we receive more input from you.
- 20 What we hand you today may change when it
- 21 goes out in the amendment.
- 22 All right. We've got some
- 23 questions on things like key personnel. If
- 24 you remember, in the solicitation we had

- 1 four or so sections in the solicitation
- 2 asking about key personnel; and, in fact, it
- 3 says here, key personnel are referred to in
- 4 several sections, C-11, H-2, J-6, L-38, and
- 5 L-39. Sounds like a bingo game except
- 6 there's no B-I-N-G-O. A definition of these
- 7 personnel or positions are not always
- 8 consistent. Please provide a clear
- 9 specification of the positions to be
- 10 identified as those to be held by key
- 11 personnel.
- Now, at present key personnel as
- 13 we list them in Section J is the OMBP,
- 14 Overseas Military Banking Program, senior
- 15 manager, the chief financial officer, and
- 16 the operations manager. And then we also
- 17 have a category that says, any other
- 18 personnel that you may state in your
- 19 proposal. In other words, you may come back
- 20 to us in your proposal telling us what folks
- 21 or what positions you're looking at filling
- 22 and we may say, that's a key personnel
- 23 position at that time. So that's what that
- 24 catch-all is.

- 1 What we decided to do in response
- 2 to this question, and there were several
- 3 questions like it, is to add a couple more
- 4 key personnel. We've added the human
- 5 resources manager, the European theater
- 6 manager, and the Pacific theater manager as
- 7 key personnel. You'll see that in here. We
- 8 will change that language in the appropriate
- 9 places in the solicitation.
- Now, something else that we do,
- 11 and I don't have it in this Question No. 2,
- 12 but we are aware that there are -- there
- is a clause that talks about substitution of
- 14 personnel. We want to know what you're
- 15 going to substitute personnel. The question
- 16 was, what, everybody? You want to know
- 17 about everybody? No. What we'll do is
- 18 clarify that language and say, we want to
- 19 know about the key personnel. You know, who
- 20 those key personnel are in Section J. Like
- 21 I say, we'll change and add a few more.
- 22 Then we will probably negotiate some more at
- 23 the time of award when we see who else you
- 24 come back with that we might say, that's a

- 1 key personnel that we want to know you're
- 2 going to make sure you substitute with the
- 3 same skills and expertise. Because the
- 4 government is concerned. That's what
- 5 they're looking at. We want to make sure we
- 6 get the quality and the nature of the
- 7 contract that we want there. That's why
- 8 we're concerned about those key personnel,
- 9 and we want to follow the resumes that
- 10 you're going to substitute with, et cetera.
- 11 Again, that was Question No. 2.
- 12 Also there were many other questions that
- 13 hit the key personnel issue. We will make
- 14 some changes to clarify that.
- We also have, assessing a charge
- on dormant accounts, which was over here
- 17 when we referenced sections in C, C as in
- 18 Charley. Section C is the heart there of
- 19 that solicitation as far as the statement of
- 20 work. Assessing a charge on dormant
- 21 accounts until the account balance is
- 22 exhausted is not allowed by regulations.
- 23 Only an inactive charge is assessed until
- the account becomes dormant and ultimately

- 1 escheated. Is the intent to continue to
- 2 charge the dormant fee also referenced in
- 3 Section J-7?
- 4 The answer is, all references in
- 5 the SOW, the statement of work -- or
- 6 female pigs for those of you from Ohio --
- 7 assessing a charge on dormant accounts will
- 8 be deleted by amendment. We realize there's
- 9 an error there. We will delete that by
- 10 amendment. We point that out to you.
- 11 Another area we're going to make a
- 12 change is reporting requirements, Section F
- 13 as in Frank. It stipulates that monthly
- 14 reports will be due 10 working days after
- 15 the end of the month. A 15-business-day
- 16 deadline is reasonable, but 10 business days
- 17 would be difficult. This provision
- 18 conflicts with J-3(a), reporting
- 19 requirements, which specifies the monthly
- 20 reports are due no later than 30 days after
- 21 the end of the month.
- We agree. By amendment the
- 23 statement of work will be changed to reflect
- 24 15 business days, and we will check that

- 1 Section J there.
- We will make some changes. We did
- 3 pay attention. Okay? We acknowledge some
- 4 things you've come to us with and said, hey,
- 5 thank you. We want consistency. We want
- 6 this to work.
- Now, we had another area, Question
- 8 28, Federal Reserve Bank. This was a major
- 9 theme. Please provide the item clearing
- 10 information necessary to resolve the
- 11 requirement established by L-2(a)3 and 4 as
- 12 well as federal pricing and availability
- 13 schedules.
- 14 The answer is, September 1999's
- 15 D-1 and D-2 reports provide this data.
- 16 Federal pricing and availability schedules
- 17 are available on the Internet.
- 18 We give you the web site. What
- 19 else we're going to do is hand out an
- 20 attachment with this. We'll let you take
- 21 this with you, and it is a Federal Reserve
- 22 Bank of Richmond attachment. It has the fee
- 23 structure and the fund availability. You
- 24 have a web site, which my understanding from

- 1 Keith only has a few pages on it; but then
- 2 our attachment gives you more information to
- 3 help address this. We will have handouts
- 4 for you on that. That also will come out in
- 5 the amendment as well. That's an answer to
- 6 that.
- Now, we also had a question on
- 8 functions at the permanent operations center
- 9 and the ADPE facility. Please provide a
- 10 list of all functions and a narrative
- 11 description of each function's
- 12 responsibilities at the San Antonio and
- 13 Little Rock facilities that relate to
- 14 overseas military banking organizational
- 15 charts and staffing for these functions.
- Now, what they're referring to
- 17 here, San Antonio is currently where the
- 18 back room or home office is for our current
- 19 contractor. Little Rock, they're referring
- 20 to a subcontractor that belongs under our
- 21 prime contractor. What our answer is, see
- 22 Attachments 1 and 2 in this package. We
- 23 will also give you attachments. These two
- 24 charts depict the functions performed at the

- 1 home office. No further description is
- 2 provided. The mainframe ADP, automatic data
- 3 processing, support provided includes
- 4 maintenance of customer information files,
- 5 checking and savings account information,
- 6 general ledger, foreign exchange
- 7 information, ATM card management, loan
- 8 files. Staffing is contained in the D-1 and
- 9 D-2 reports.
- 10 Those D-1/D-2s were handouts that
- 11 you had to ask for in the request for
- 12 proposal. If you say, whoops, I didn't know
- 13 about that, we have some copies back here.
- 14 If we run out of copies on those, we can
- 15 make sure we send them to you. We do have
- 16 four separate D-1/D-2s. Is that right
- 17 Keith?
- 18 MR. WESTBY: Yeah.
- MS. MARQUEZ: Okay. Question No.
- 20 45, another area that was queried a few
- 21 times. If efficiencies can be realized, is
- 22 it possible to have a centralized unit at
- 23 the home site provide the same types of
- 24 services for both stateside and overseas

- 1 customers?
- 2 The answer is, the offeror is the
- 3 only one that can answer this question based
- 4 on their proposal. The OMBP, excluding
- 5 personnel on leave or temporary duty in the
- 6 United States, does not service stateside
- 7 customers other than loan repayment or
- 8 certificate of deposit redemption following
- 9 an individual's return from overseas.
- 10 And just a few more. Bear with
- 11 me. Now that reading of the Columbus phone
- 12 book sounds more interesting.
- 13 Request confirmation that the
- 14 innovation and transition sections are
- 15 included in the 100-page limitation for the
- 16 technical proposal.
- 17 Some of you probably saw in
- 18 Section L we limited the number of pages for
- 19 the technical proposal. Our answer is
- 20 confirmed. However, the 100 pages double
- 21 spaced should read double-sided.
- 22 Double-sided also is going to apply to the
- 23 50 pages of attachment.
- MR. WESTBY: That got some

- 1 attention. They woke up.
- MS. MARQUEZ: They're happy. We
- 3 are going to amend the RFP to include this.
- 4 Another thing we're going to make
- 5 in the RFP on this same theme is we're going
- 6 to request fewer hard copies of your
- 7 technical proposal. We're going to request
- 8 -- I don't know how many at this point.
- 9 We're going to request at least one hard
- 10 copy and a CD. Again, that is still with
- 11 that page limitation. Don't think that the
- 12 CD allows you to do Grapes of Wrath or
- 13 something. It's still the same page
- 14 limitation. We would like to have it in
- 15 that automated format so that we can
- 16 reference sections easily, and it helps you
- 17 say in our evaluation process. So that will
- 18 be a change in there as well.
- 19 Host countries. In what host
- 20 countries do employment agreements with
- 21 employees exist? Will any such agreements
- 22 need to be negotiated or renegotiated by a
- 23 successor contractor? If not, will existing
- 24 employment agreements be assigned by the

- 1 current contractor to a successor
- 2 contractor?
- Answer, none. The contractor
- 4 works under labor agreements established by
- 5 the host country. No agreements are
- 6 bilaterally negotiated by the contractor and
- 7 the host country.
- What we have for this, we have a
- 9 handout, and I think we only have about five
- 10 copies; is that right, Keith?
- MR. WESTBY: (Nods head up and
- 12 down.)
- MS. MARQUEZ: We have the labor
- 14 agreements for all countries except
- 15 Honduras. We only have ATMs in Honduras.
- 16 We have the labor agreements for all
- 17 countries because you're going to be paying
- 18 the employees what those labor agreements
- 19 require in that country. We're very aware
- 20 of that. The U.S. government has agreed to
- 21 that. There is no debate on that issue.
- We have those back there. Again,
- 23 we only have five copies. So you're not
- 24 going to want to trip over each other to get

- 1 one. We'll make sure you get copies. Those
- 2 will also go with the amendment. Obviously
- 3 the amendment is not going to all be
- 4 electronic. We're going to have the same
- 5 issue of having to give you some hard
- 6 copies.
- 7 Finally only one more that I wish
- 8 to cover, network description. Then we'll
- 9 hand out some to you. This was another area
- 10 that was queried in various ways.
- 11 Technology, please describe the
- 12 current network installation. Is there a
- 13 physical data network in place able to reach
- 14 all 110 branches? If yes, how is it
- 15 networked? Is the incumbent or DFAS
- 16 responsible for maintaining the network?
- 17 Will a diagram of the Worldwide Overseas
- 18 Military Banking Program telecommunications
- 19 and data network infrastructure be provided?
- 20 Answer, a network description with
- 21 detailed specifications will be handed out
- 22 at the RFP pre-proposal conference. That's
- 23 another handout we have. We have some
- 24 handouts that will make sure you get here.

- 1 In fact, this is a good point.
- 2 If you have any questions on the
- 3 questions and answers that I just went
- 4 through, you want more clarification, write
- 5 that on the cards. We're going to now allow
- 6 you to have time to look at our handouts.
- 7 This is where I'm going to drag poor Vanessa
- 8 into handing out copies of the questions and
- 9 answers.
- 10 We've got people signing in here
- 11 as well. Do we want to make copies of that?
- 12 We still want to have everybody sign in.
- 13 We'll circulate that. Let's hand out --
- 14 MR. WESTBY: The one thing on the
- 15 handouts, we have initially -- like on the
- 16 labor agreements and the telecommunication,
- 17 it would be one per financial institution
- 18 that's here. If we have excess copies, once
- 19 those are handed out and as you leave today
- 20 if you need an extra copy and we have one,
- 21 then we'll give you one. It's not first
- 22 come, first serve and the first five all go
- 23 to National Center or Leach Management
- 24 because they're the closest to the box.

- 1 We'll give one of those to each organization
- 2 that's here.
- 3 MS. MARQUEZ: What we'll do is,
- 4 we'll break for an hour. It's 11:30 right
- 5 now. We'll come back at 12:30. What I want
- 6 to do is give you time to read some of those
- 7 questions and answers, to take a look at the
- 8 handouts, and also to eat.
- 9 Is that enough time or would
- 10 someone like more time? Until 12:30? I
- 11 hear 1. 1 o'clock it is. 1 o'clock. That
- 12 gives you more time to take a look at the
- 13 questions, to eat.
- 14 If you have any questions,
- 15 remember, please put them down on the index
- 16 cards. If you, by chance, decide that you
- 17 want to stay here for the next few minutes
- 18 or whatever and you write some questions
- 19 down, by all means come up and give those to
- 20 us now. In fact, where we'd like to have
- 21 the questions placed, let's have them placed
- 22 right up here on the view graph because
- 23 we're in the using the view graph. Place
- 24 the questions there.

1	What we'll do, when we adjourn
2	again here at 1 o'clock, we will make sure
3	we collect the last of your questions; and
4	as the government team we might end up going
5	into the next room to look at some. Chances
6	are we'll receive some now and we'll keep
7	meeting on it. We don't eat. We'll receive
8	your questions as they come in.
9	You've got until 1 o'clock. We'll
10	take a look at all the questions then.
11	We'll go until maybe 2, 2:30 this afternoon,
12	if you're looking at the time period.
13	
14	Thereupon, a luncheon recess
15	was taken at 11:30 o'clock a.m.
16	
17	
18	
19	
20	
21	
22	
23	
24	

52 Attachment 21

1 Thursday Afternoon Session 2 February 17, 2000 3 1:45 o'clock p.m. 4 5 MS. MARQUEZ: We're ready to get 6 started again. 7 I really thank you for your patience in allowing us to caucus and meet 8 on these and talk about them. I really 9 10 appreciate that. I hope you all had a good lunch, 11 12 either at our facility here or somewhere 13 nearby. We do have quite a few questions 14 that we received, and what I want to do is we're going to address some of them. Others 15 16 that we do not address right now we won't 17 read. We'll just let you know that we will 18 address that in the amendment, either it 19 requires further research or we need some 20 clarification on it. So we will get back to 21 you on some of those. I think even some of 22 the ones with clarification questions next 23 to it, I probably have those in this stack. We'll read some of these. 24

- 1 If I have problems with reading
- 2 the questions and answers, I'm going to
- 3 defer to Keith in the program office side
- 4 here to make sure, because some of these
- 5 they had answered and I want to make sure
- 6 I'm complete on it. If you come back to me
- 7 and say, I don't understand, I may turn to
- 8 Keith and say, can you clarify?
- 9 The other thing to keep your
- 10 interest piqued here and wake you up after
- 11 lunch, when we're done with these questions,
- 12 our deputy director of the Acquisition
- 13 Support Organization is going to give you
- 14 late-breaking news on the POC. He'll give
- 15 you late-breaking news on that. Stay tuned.
- 16 Stay awake.
- 17 Okay. Let's see, I've got down
- 18 here -- you know, I didn't see this
- 19 question in the stack; but I want to answer
- 20 it because it was brought up between Tony
- 21 and Jeffrey back there. It was the one that
- 22 was talking about how are we going to handle
- 23 the task orders on the contract.
- 24 What we want to say here is that

- 1 we're looking at right now because of those
- 2 questions putting together the initial
- 3 statement of work for the first task order.
- 4 We're looking at doing that to clarify for
- 5 you what's going to go in that first task
- 6 order for those first five years. So you'll
- 7 realize then that there are other things
- 8 that will be tagged, earmarked if you will,
- 9 later on for perhaps of a cost plus award,
- 10 fee task order, or a firm fixed price task
- 11 order or incentive fee. That is what we're
- 12 looking at doing.
- Now, that may not come out to you
- 14 within the next three days. That will take
- 15 us a little bit of time. We will make sure
- 16 that you get an amendment that will show you
- 17 that statement of work that will be for the
- 18 first task order. That one I definitely
- 19 wanted to address.
- I've got some questions. Will
- 21 DFAS consider transaction-based business
- 22 model where DFAS only pays -- whoops, pays
- 23 something based upon agreed fees by
- 24 transaction? How did that sound? Only pays

- 1 base the upon agreed fees by transaction.
- 2 The reason the question is asked, this
- 3 allows for more competitive and
- 4 performance-based banking services,
- 5 especially over the Internet.
- 6 The answer comes from the program
- 7 office's present proposal -- present in
- 8 the proposal.
- 9 Question, are there any technical-
- 10 or security government-imposed regulations
- 11 to preclude the contractor from using
- 12 state-of-the-art technology?
- 13 Basically the program office here
- 14 is saying it's not a contractor concern and
- 15 that the government will ensure that you are
- 16 set up properly so that you do not have a
- 17 difficulty in that area.
- Now, if you have any huh, you
- 19 know, raise your hand.
- 20 Would it be acceptable to the
- 21 government for contractors to purchase the
- 22 permanent operations center equipment
- 23 directly instead of having the government
- 24 buy it?

- 1 The answer, currently the intent
- 2 of the government is to buy the equipment
- 3 ourselves and provide it. Currently the
- 4 intent of the government is to buy the
- 5 equipment ourselves and provide it.
- 6 Next question, is it reasonable to
- 7 assume the POC build-out would be complete
- 8 six months after award?
- 9 The answer is, yes. If more time
- 10 is required, a transition period amendment
- 11 will be -- in this case modification, will
- 12 be required. So, yes. If more time is
- 13 required, a transition modification would be
- 14 required.
- 15 Here's my favorite one, this one
- 16 says, we have your firstborn son. Nothing
- 17 personal.
- Bear with me. I'm having trouble
- 19 on some of these.
- 20 D-1 and D-2 reports are
- 21 insufficient to properly evaluate the cost
- 22 efficiency and effectiveness of using Fed
- 23 Richmond.
- Now, the answer, clarification of

- 1 necessary information. Answer later. You
- 2 need more information. What they're saying,
- 3 they really need to understand what
- 4 information you need. What is insufficient
- 5 about what exists? What more do you need?
- 6 Question 2, will the government
- 7 entertain alternate approaches after
- 8 contract award in lieu of alternate
- 9 proposals?
- 10 Answer, here we needed some
- 11 clarification on that. Unfortunately we
- 12 weren't sure what that means. We needed
- 13 some clarification. Nobody might want to
- 14 own up to that question. But basically
- 15 we're saying, you know, kind of let us know
- 16 what you mean by having alternate approaches
- 17 after contract award.
- 18 Always keep in mind, if you have
- 19 any other questions, you know, we have no
- 20 problem with that because we will be
- 21 compiling a lot of these as we're putting
- 22 together the next amendment or two that will
- 23 be going on.
- MR. WESTBY: Let me just add one

- 1 little statement on the Fed Richmond or on
- 2 any alternate proposal that you may submit
- 3 or would offer. That is, part of the
- 4 requirement of the statement of work is that
- 5 you submit with your offer alternative
- 6 proposals, if you're going to make any.
- 7 What happens after -- if you're going to
- 8 submit an alternate proposal, you need to do
- 9 that with your offer submission, initial
- 10 submission, and best and final.
- 11 If after contract award there is a
- 12 proposal for an alternate solution --
- 13 that's post what we're here to talk about
- 14 today. That's post award. It's a totally
- 15 different issue. We're talking about
- 16 contract award. We're talking about the
- 17 proposals that you submit to us.
- MR. VIVALDI: What's confusing
- 19 about what you're telling us, you're using
- 20 the term alternate proposal. My experience
- 21 tells me that if I submit an alternate
- 22 proposal, then we're going to have to come
- 23 back and everyone is going to submit an
- 24 alternate. If you adopt that alternate,

- 1 everyone would have to bid on that
- 2 alternate.
- 3 Is it truly an alternate proposal
- 4 or are you looking for a suggestion of
- 5 improvement or recommendation for change
- 6 that you can submit a task order on?
- 7 MR. WESTBY: The information that
- 8 my contracting community, and they can
- 9 correct me, has provided to me and also just
- 10 a recent legal case that was adjudicated
- 11 concerning this issue of transfusion, if you
- 12 bid something and Bank of America doesn't
- 13 bid it but National City does, I've got to
- 14 tell them so they can counter and bid and
- 15 give me an offer on that. The legal ruling
- 16 on that was that only if after the
- 17 evaluation of the proposals that the one
- 18 discriminator for contract award would be
- 19 your alternate proposal.
- 20 MR. VIVALDI: Which you can accept
- 21 as I proposed?
- MR. WESTBY: Yeah. If the sole
- 23 basis for contract award is on that one
- 24 alternate proposal, if that is the only

- 1 discriminator, then your statement is right.
- 2 We have to go back to the other offerors and
- 3 let them submit. But if there's more
- 4 discriminators, then we don't need to do
- 5 that.
- 6 MR. VIVALDI: Is that your intent
- 7 if that's the only discriminator?
- 8 MR. WESTBY: We have to by law.
- 9 MR. VIVALDI: So it's truly an
- 10 alternate proposal. If I were to propose to
- 11 you an alternate on imaging, one of the
- 12 things you've got in here, and you like that
- 13 alternate, I've got to do it.
- MR. WESTBY: Well, I mean, as far
- 15 as what we do on the best and final, the
- 16 contracting people have to answer that
- 17 question.
- MR. VIVALDI: You can't have the
- 19 best of both worlds?
- 20 MR. WESTBY: No. If you get
- 21 awarded the contract and one of the -- and
- 22 we adopt as far as your best and final an
- 23 alternative proposal or solution that you
- 24 provided in your bid, then, yes, you'd be

- 1 obligated to do that.
- 2 MS. MARQUEZ: Jim Lee.
- 3 MR. LEE: Obviously you know you
- 4 have to propose to the requirement in
- 5 addition to proposing an alternate proposal.
- 6 If you get to the point -- if your
- 7 alternate proposal would cause a material
- 8 change in a requirement, then obviously
- 9 that's a change in the requirement and
- 10 people would be given the opportunity to
- 11 propose. That doesn't necessarily -- if
- 12 it doesn't cause a material change, it can
- 13 be considered in addition to your regular
- 14 proposal.
- MS. MARQUEZ: Does that help,
- 16 Tony?
- 17 MR. VIVALDI: You indicate you
- 18 would issue task orders for those in the
- 19 future and then you may be priced CPIF,
- 20 CPAFF. The point I'm trying to get on the
- 21 table right now, we were responding to your
- 22 cost plus fixed fee proposal today. If you
- 23 accept my alternate on imaging, you reserve
- 24 the right to do whatever you want with that.

- 1 Is that what you're telling me? You can
- 2 make me implement -- I'm on the hook to
- 3 give you imaging today, and then you're
- 4 going to change the proposal to whatever you
- 5 want it to be.
- 6 MR. LEE: I think it's
- 7 understanding the proposal process itself.
- 8 You're going to give us a proposal for the
- 9 initial five-year period on a CPFF basis.
- 10 Your cost proposal will address that. Your
- 11 overall technical proposal is going to
- 12 address everything in the statement of work.
- 13 But we're going to earmark those parts that
- 14 are a core piece for the CPFF.
- 15 If down the line, two years down
- 16 the line, we'll use your example imaging, we
- 17 were now going to go to what you proposed or
- 18 we'll approach that and come back to you and
- 19 say we want to issue a task order for
- 20 imaging, it wasn't part of the core cost
- 21 proposal, we would negotiate at that point
- 22 in time how that was going to be done, what
- 23 the provisions were going to be --
- MR. VIVALDI: I understand that.

- 1 My only issue is up front. When I submit
- 2 the proposal, if it's treated as an
- 3 alternate proposal and you accept that as
- 4 proposed, I'm obligated to perform that.
- 5 Would you agree?
- 6 MR. LEE: Yes.
- 7 MS. MARQUEZ: A question there in
- 8 the back.
- 9 MR. LEWIS: Russell Lewis. If
- 10 alternate proposals are going to be
- 11 submitted to other bidders to give them the
- 12 ability to respond to it, doesn't that
- 13 somewhat limit the offeror's ability to be
- 14 unique in the solution that is being
- 15 provided?
- MS. MARQUEZ: What he's stating
- 17 is, when you come back with an alternate
- 18 proposal and then the government turns
- 19 around and says to everybody, hey, here's an
- 20 idea, he's saying this sort of flies in the
- 21 face of coming back with an innovative
- 22 approach if the government comes out with
- 23 your approach and tells everybody else.
- MR. LEE: I'm going to answer your

- 1 question with a question.
- 2 If you have an innovative approach
- 3 that applies to the requirement, why would
- 4 you even call it an alternative and not
- 5 submit it as part of your proposal
- 6 addressing all pieces of the requirement?
- 7 MR. VIVALDI: What if your
- 8 requirement is not so easy to offer today?
- 9 What if your requirement is not so easy to
- 10 publish today? And I'm required to answer.
- 11 I'm required by the RFP to offer that.
- 12 The man I think is saying, you
- 13 left me no creativity whatsoever to give you
- 14 the best deal.
- MR. LEE: No, I didn't say that.
- MR. VIVALDI: That's what he's
- 17 saying.
- MR. LEWIS: That was my question.
- 19 MR. VIVALDI: I think the
- 20 government really needs to look at how you
- 21 structure your RFP in terms of alternates.
- MR. LEE: We'll look at that.
- MR. VIVALDI: That's all I needed
- 24 to hear.

- 1 MS. MARQUEZ: Thank you. Next
- 2 question, can we get a list of attendees and
- 3 contact information for potential teaming
- 4 purposes?
- 5 The answer is, yes. Yes. We'll
- 6 give you a copy of the list of attendees
- 7 here before you leave. In fact, do we
- 8 already have that, Vanessa, in the back?
- 9 MS. DAVIS: (Nods head up and
- 10 down.)
- 11 MS. MARQUEZ: Are there any
- 12 font/spacing requirements which apply to
- 13 charts/graphs included in the technical
- 14 proposal?
- Basically we're saying the only
- 16 font requirement we have is the 12 point
- 17 proportion. We're not spelling out any
- 18 other for the font or spacing requirements
- 19 other than 8.5 by 11 sheet of paper for the
- 20 charts and graphs. There is no more detail.
- 21 And the double spacing is still there. The
- 22 double space is still there.
- 23 Clarification of Question No. 24.
- 24 Question No. 24, are there facilities that

- 1 exist that are non-branch-type, for example
- 2 storage warehousing, records retention,
- 3 training, et cetera, that need to be priced?
- 4 If yes, provide facilities' functions and
- 5 average annual three-year cost of the
- 6 facilities.
- 7 Answer, yes, when off-site
- 8 facility cost is approximately 20,000 per
- 9 year. Clarification of that, there is a
- 10 storage facility in Frankfurt, Germany.
- 11 There is an additional storage facility in
- 12 Frankfurt, Germany.
- This one says, regarding your
- 14 answer to Question No. 2, what do you
- 15 envision as the responsibilities of the
- 16 particular human resources manager? This
- 17 was the key personnel. Who is the key
- 18 personnel? Would you envision this person
- 19 to be located stateside or in a district
- 20 office? See also question or answer to 91.
- Our answer is, stateside in the
- 22 permanent operations center.
- Question reference, L-1(a)4.
- 24 That's in the solicitation which requires

- 1 each section to have a table of contents.
- 2 Do these pages count as part of the page
- 3 count?
- 4 And I'm saying, no, your table of
- 5 contents does not count as part of the page
- 6 count. I thought I covered that in such
- 7 detail. I had the font, the page. I
- 8 thought I was so anal retentive, and
- 9 covered it all.
- 10 Are we to assume that system
- 11 platform upgrades that are deemed necessary
- 12 are to be completed during the transition
- 13 plan?
- 14 The answer is a simple no.
- Now, if you need me to reread a
- 16 question, let me know. Remember, you will
- 17 be receiving these questions and answers
- 18 with the amendment.
- 19 Please list current expenditures
- 20 regarding data processing.
- 21 The answer is, it's in the D-1 and
- 22 D-2 reports.
- 23 Can overseas account holders
- 24 access their account information via the

- 1 stateside call center?
- 2 The answer is, no. They can only
- 3 access account information from the
- 4 stateside.
- 5 MR. SMITH: Glenn Smith. Can't
- 6 the overseas account holder from overseas
- 7 place a long distance call to the stateside
- 8 facility and gain access --
- 9 MS. MARQUEZ: I imagine they
- 10 would.
- 11 MR. SMITH: -- at their own
- 12 expense?
- MR. WESTBY: They could get into
- 14 the customer service area of our home
- 15 office.
- MR. VIVALDI: They can have
- 17 access, but it's at their own expense.
- 18 MR. WESTBY: As far as the normal
- 19 program access where there's no cost to the
- 20 account holder, the answer is no.
- MS. MARQUEZ: Jeffrey, did you
- 22 have a question?
- MR. LEACH: I guess my question
- 24 is, if the VRU doesn't provide access

- 1 internationally, then what's the purpose and
- 2 in terms of some of the features that you
- 3 asked for? What's the intent going forward
- 4 for the VRU?
- 5 MR. WESTBY: Right now we have a
- 6 prototype that doubly approved the purchase
- 7 of also the interactive response in Germany
- 8 to service the European network with the
- 9 toll free number access. That's not
- 10 deployed yet right now. It's only in
- 11 prototype. We were looking at also doing
- 12 something very similar in the Pacific
- 13 following Germany where they would have the
- 14 on-line access to the host system or host
- 15 database mainframe to access the account
- 16 information and to provide the basic
- 17 information that we responded to in answer
- 18 to a question here. We told you about the
- 19 other software, who the surface provider of
- 20 this was, that type of information.
- 21 Worldwide we're looking at having
- 22 an IBR in the Pacific in Europe as well as
- 23 one in the states for access or a better
- 24 proposal.

- 1 MR. LEACH: Could we have access
- 2 to the things that had been initiated in
- 3 terms of any proposals that might be on the
- 4 table, any drafts that might be sort of in
- 5 revision with respect to those types of
- 6 things that have been started?
- 7 MS. MARQUEZ: I can answer that.
- 8 We have right now in the solicitation
- 9 basically everything, you know, that we need
- 10 to get an offer from you for the overseas
- 11 banking. Now, as a result of the questions
- 12 and the answers that are going on today and
- 13 a result of perhaps other changes that may
- 14 occur in the program, we may end up putting
- 15 more things to the RFP through an amendment,
- 16 you know, more attachments, et cetera. But
- 17 we're not necessarily trying to get you to
- 18 come back with exactly what our current
- 19 contractor is doing today. That's not our
- 20 goal in this.
- So, you know, we're not going to
- 22 put in all of their proposals and whatever
- 23 is going on. We're looking for some of your
- 24 ideas. You know, here's how the program is

- 1 to basically function. And we're looking
- 2 for your ideas on how to do that.
- 3 Does that answer your question?
- 4 MR. LEACH: That does answer part
- 5 of my question.
- In terms of the cost factor in
- 7 beginning to overlay what it's going to take
- 8 to get you to, I guess, Point X, how do you
- 9 begin to estimate or even overlay the level
- 10 of effort that's going to be required in
- 11 terms of applying cost? Because I think
- 12 what we want to do as a potential contractor
- 13 is lay out the best cost-efficient picture
- 14 based on how we see we need to begin to
- 15 think about the effort, the level of effort.
- 16 And if there's a piece of information that
- 17 we don't have that we can't gauge the level
- 18 of effort needed, then our presentation in
- 19 terms of cost is insufficient or may not
- 20 even meet the actual level that's needed.
- MS. MARQUEZ: I can appreciate
- 22 what you're saying. What we might want to
- 23 do here, I don't know if you have anymore
- 24 index cards. We've already gotten that

- 1 written down. What I would like to know
- 2 from you is, what exactly is missing? What
- 3 specifically is missing for you to be able
- 4 to come back to us with a substantive offer
- 5 that has the proper costs and the technical
- 6 criteria met? Let us know what's missing.
- 7 Any other questions on that?
- 8 MR. LEWIS: Russell Lewis again.
- 9 Your intent is to -- is your intent to
- 10 have cost center operations in each theater
- 11 of operation?
- MS. MARQUEZ: Call centers?
- MR. WESTBY: Yes.
- 14 CAPTAIN ARANA: To the gentleman
- 15 in the back, I guess your intent is to find
- 16 out what is Point Z. So everybody can see
- 17 where we want to go here, the government
- 18 wants to go to Point Z and you want to make
- 19 your offer based on that; is that right?
- MR. LEACH: Yes.
- 21 MS. MARQUEZ: When will the
- 22 contracting officer provide the complete
- 23 subcontractor list for the current contract?
- 24 I assume you're meaning, of course, the

- 1 existing contract here.
- 2 The answer is, I will not be
- 3 giving a current contractor/subcontractor
- 4 list. That's their privity of contract. If
- 5 you're interested in some of the things we
- 6 have had subcontracted for in general, then
- 7 possibly we can answer something to that
- 8 effect. Basically we're not going to give
- 9 out who the subcontractors are for the
- 10 current contractor.
- 11 How many DFAS personnel or DCMC
- 12 personnel will occupy the permanent
- 13 operations center space?
- 14 The answer is, zero. The space is
- 15 dedicated to the permanent operations
- 16 center, will not have government employees
- 17 in it. That does not mean that the
- 18 government employees will not be co-located,
- 19 but your space will be separate. If you
- 20 need 20,000 square feet, or however many,
- 21 that will just be your space. The
- 22 government may be located in another
- 23 attached facility.
- Question 61 that's in our packet,

- 1 somebody asked one of those acronym
- 2 questions. COR TDL, please explain the
- 3 acronym.
- 4 COR stands for contracting
- 5 officer's representative, and the TDL stands
- 6 for technical direction letter.
- 7 On a contract of this size we
- 8 designate a contracting officer's
- 9 representative. They are the -- that
- 10 individual is the one who will do some of
- 11 the monitoring under the contracting
- 12 officer's direction. And many times they
- 13 issue letters that the contracting officer
- 14 sees before they go out called technical
- 15 direction letters.
- Does the government truly require
- 17 cost/schedule status reporting in addition
- 18 to the reports that are outlined in Section
- 19 J?
- 20 What is being referred to here is
- 21 in the Solicitation I 116, I 116, and that
- 22 particular I 116 references Clause
- 23 252.242-7005. That's a cost schedule status
- 24 report clause from the Defense Federal

- 1 Acquisition Regulation.
- Now, we'll take a look at that
- 3 because basically this question is saying,
- 4 you know, we already have a lot of
- 5 reporting, do you really need the other? So
- 6 we'll take a look and see if we really need
- 7 the other. Okay? So I cannot tell you yes
- 8 or no at this point, but we will notify you
- 9 in the amendment. If it's not removed, then
- 10 your notification is, yes, we need it.
- 11 Question No. 77, does this mean
- 12 the double spaced goes away?
- The answer is no. Still double
- 14 spaced. You have to recognize, we have a
- 15 graying group here in the government. I'm
- 16 only speaking for a few. We need to be able
- 17 to read these things. You're not dealing
- 18 with a young crowd.
- 19 Can the contractor propose the
- 20 pricing structure for the task orders? For
- 21 example, fixed price versus cost plus fixed
- 22 fee.
- 23 And basically this kind of goes
- 24 with another question way back there on the

- 1 task orders and the cost plus fixed fee
- 2 nature. We're answering, yes. I'm looking
- 3 at this -- remember, we'll have a task
- 4 order that goes out and explains the first
- 5 task and it will explain cost plus fixed fee
- 6 and what in the statement of work is cost
- 7 plus fixed fee. So if we have any initial
- 8 -- if we have any following task orders,
- 9 then we will probably be negotiating at that
- 10 time the pricing structure, especially if
- 11 it's going to be a cost plus award fee, if
- 12 it's a cost plus incentive fee. So the
- 13 answer is yes.
- 14 Can DFAS provide actual street
- 15 addresses for each branch ATM, regional
- 16 operations center, and any other
- 17 OMB-supported locations?
- In essence, we can. I think we
- 19 asked here, can you clarify? Is this a
- 20 necessary thing? But if this is something
- 21 that's important, we could provide that as
- 22 an attachment to an amendment.
- The networking diagrams indicate
- 24 that one or more 3725s IBM are installed.

- 1 -- I'm sorry, go ahead.
- 2 MR. LIPCSIK: Jim Lipcsik. I
- 3 wanted to say, we think it's required --
- 4 we believe it's required. If we're going to
- 5 look at a network to support those
- 6 locations, from our perspective that's
- 7 information that would be especially useful.
- 8 MS. MARQUEZ: The networking
- 9 diagrams indicate that one or more 3725s IBM
- 10 are installed. It is our understanding that
- 11 the machines are no longer supported by the
- 12 manufacturer. Are these machines, in fact,
- 13 still installed? If so, how are they being
- 14 supported?
- The answer is, no, they are all
- 16 replaced by 3745s.
- 17 Would part of the answer to
- 18 Question 29 refer to Note 1? For example,
- 19 is that why the question is not fully
- 20 answered?
- 21 The answer is, yes, that's why the
- 22 question is not fully answered. In other
- 23 words, Question 29 also defers to Note 1.
- Note 1 is at the very back of your packet.

- 1 Would the government provide
- 2 interim temporary space and furnishings at
- 3 or near the POC, the permanent operations
- 4 center, during the transition period? For
- 5 example, during the build-out.
- 6 The answer is, yes.
- 7 Clarification of Question No. 31.
- 8 What, if any, automated scorecards, for
- 9 example Fair-Isaac, are used in the loan
- 10 application system?
- 11 Answer, Fair-Isaac is used.
- 12 Are the score cards transferable?
- 13 I have down here, clarification.
- MR. WESTBY: Clarification is what
- 15 we want. What do they mean my score cards
- 16 transferred?
- MS. MARQUEZ: Would anyone like
- 18 to -- what do you mean by score cards
- 19 transferable?
- MR. VIVALDI: Software ownership.
- 21
- MR. WESTBY: It's our
- 23 understanding that that is transferable.
- MS. MARQUEZ: We can examine some

- of those things a little more closely.
- 2 We'll check that.
- 3 MS. MARQUEZ: Will DFAS publish a
- 4 vendor list, pre-proposal list, of
- 5 conference attendees?
- 6 Yeah, we'll give you a copy now.
- 7 Please clarify the answer to
- 8 Question No. 37. Does this answer refer to
- 9 just ADP, automated data processing, versus
- 10 people-based transaction processing?
- 11 The answer, it refers to ADP, not
- 12 people.
- 13 Let's see, I think that's all the
- 14 questions. If you did not get your question
- 15 read, it's because we're challenged. What
- 16 we'll do, we have a pack of questions here,
- 17 and we will take a look at these over the
- 18 next week. We'll get some answers to you.
- 19 The ones that we did not read will also be
- 20 published in the amendment. They will be
- 21 published in the amendment.
- 22 Before I give the floor to Jim, I
- 23 will give it right to him in a minute, I
- 24 want to reiterate the importance again of

- 1 what has been delivered orally and what has
- 2 been handed to you in writing is not binding
- 3 on the RFP. It's the amendments that come
- 4 out that are binding on the RFP.
- 5 I will turn it over to my
- 6 supervisor.
- 7 MR. LEE: POC, which I'm sure I
- 8 now have everybody's attention, there are
- 9 three sites for the POC that have been --
- 10 that have now become official. The three
- 11 sites are going to be Rome, New York,
- 12 Indianapolis, Indiana, and Denver, Colorado.
- 13 What we are going to ask you to do
- 14 is to propose to all three sites so we have
- 15 a common baseline, and in the evaluation
- 16 process we will add on the government's cost
- 17 for implementing your proposal at each side.
- 18 If you propose, as an example, 20,000 square
- 19 feet at Rome, New York, the government's
- 20 cost at 20,000 square feet will be added on
- 21 to the proposal for evaluation purposes.
- 22 Those will be the three locations. We'll
- 23 give you more information on buildings and
- 24 different things as we get it.

- This is something we've been
- 2 trying to get out today. We got it this
- 3 afternoon at lunch time. I wanted to give
- 4 that to you so you know how it will --
- 5 what you will be required to do to propose
- 6 and how it will be evaluated.
- 7 MR. WEBBER: Ken Webber. We had
- 8 some network diagrams that disappeared.
- 9 When will we be able to get the network
- 10 diagram?
- MR. BARTA: Mark Barta. We're
- 12 going to talk to the incumbent contractor
- 13 and determine whether it's proprietary
- 14 information. If it's not, we'll rerelease
- 15 it. If it is proprietary information, of
- 16 course we wouldn't. That's basically why it
- 17 was pulled back.
- MS. MARQUEZ: Any other
- 19 questions?
- MS. GRAVER: Yvonne Graver. Do
- 21 you have any idea when we'll be getting the
- 22 amendment?
- MS. MARQUEZ: I think we'll be
- 24 getting a couple amendments shortly.

- 1 Yvonne asked when we will be
- 2 getting an amendment. I anticipate one next
- 3 week that will be addressing these site
- 4 visits. Even though you may not have the
- 5 detail, you'll have the locations out there
- 6 for those that did not come to the
- 7 pre-proposal. Probably we'll have some of
- 8 the things that have been discussed at the
- 9 pre-proposal in it that are easy enough to
- 10 infuse in the current solicitation. It will
- 11 also have in it the dates and times of the
- 12 site visits overseas.
- So I see Amendment 1 going out
- 14 probably next week. I see Amendment 2 going
- 15 out shortly after that with a little more
- 16 detail on the POC, the permanent operations
- 17 centers, and will also have the complete
- 18 record of this pre-proposal.
- 19 Any other questions?
- 20 MR. SMITH: A site visit
- 21 question. If more than one prospective
- 22 bidder, other than the incumbent of course,
- 23 were to go on the site visits, would they go
- 24 currently, jointly, or independently?

1	MS. MARQUEZ: We want them all to
2	go together. Our whole point behind picking
3	those dates is that if there's more than
4	one, we want to have two or three or four or
5	twenty of you all go at the same time so you
6	all see basically the same thing, you all
7	receive the same information from the
8	program office member.
9	MR. SMITH: Thank you.
10	MS. MARQUEZ: Thank you all. I
11	appreciate you coming. I really, really
12	appreciate all your hard work and input. We
13	will be back to you on our web page.
14	
15	Thereupon, the proceeding was
16	concluded at 2:20 o'clock p.m.
17	
18	
19	
20	
21	
22	
23	
24	

Attachment 21

84

Defense Finance and Accounting Service



Overseas Military Banking Program Questions and Answers

(Amendment 0003)



OVERSEAS MILITARY BANKING PROGRAM MDA210-00-R-CPB3

Questions and Answers

Questions and Answers 001 - 122 are contained in MDA210-00-R-CPB3 Amendment 0001

Question 123: D-1 and D-2 reports are insufficient to properly evaluate the cost efficiency and effectiveness of using the Federal Reserve - Richmond.

Answer: Section J - List of Attachments is being amended to add Attachment 23. This attachment provides a government developed transit check Endpoint Analysis using the Federal Reserve Bank - Richmond. A copy of this attachment is included at the end of this document. This analysis was completed using the September 1999 cumulative year-to-date Stateside items (a.k.a. transit check), Treasury checks and Savings Bond statistics contained on page 001, D-2 Activity Report - Worldwide Consolidation. The assumptions used by the government in developing this analysis are described in the body of the attachment. This attachment will be used by the government in conducting cost realism of alternative proposals.

Question 124: Will the government entertain alternate approaches to the Federal Reserve after contract award in lieu of submitting an alternate proposal in the Best and Final Offer?

Answer: The submission of an alternate check processing proposal to the Federal Reserve is at the bidder's option. Post contract award, Section B, paragraph B-3 and Section C, Paragraph C-6-5 in the Statement of Work provides for the Contractor to submit proposals during the contract performance period recommending a change to any product, service, fee, charge, technology, process or procedure.

Answer: There are 11 OMBP Regional Offices. Germany has 3 regional offices all located in Frankfurt. Two of these offices service Germany and one services the United Kingdom and Iceland. There is one regional office in Okinawa at Camp Foster. Two regional offices support Korea and Diego Garcia and are both located in Seoul, Korea. Japan has 5 regional offices located at Yakota, Atsugi, Sasebo, Iwakuni and Misawa.

Question 126: Is there a training center function in Germany? the United Kingdom? Japan? Korea? Stateside?

Answer: In Germany, the OMBP has one training facility at Bad Kissingen and in the United Kingdom there is a training facility located at High Wycombe. Associates within Europe are trained at these facilities. The Pacific has no formal training center. Training is conducted via on-the-job-training and train-the-trainer training.

Question 127: Can the government provide detailed information regarding technical advancements (i.e., IVR, VRU, etc.) initiated and currently in the planning phase?

Answer: The only technical advancement that the government is currently working on with the incumbent contractor is the Interactive Voice Response (IVR) upgrade for the Home Office and the deployment of a IVR prototype to Germany.

Question 128: Reference Section C-5 - "Licensing Requirements".

The solicitation identifies the license requirement to operate a POC in Ohio. Given that DFAS has now identified three potential POC sites outside the State of Ohio, will the licensing requirements be provided to prospective bidders?

<u>Answer</u>: Yes. The State licensing requirements will be provided in a future amendment.

<u>Answer</u>: Automatic re-deposit is required. Global.

Question 130: Please verify that telecommunication providers listed (AT&T and BT) are correct and still used as indicated in the networking diagrams. Are there any other Wide Area Network (WAN) providers currently being used?

<u>Answer</u>: There are no WAN network providers. The telecommunication service providers are proprietary (under subcontracting arrangement by the incumbent) and, therefore, no additional information is provided.

Question 131: Please confirm or deny if a 3890 check sorter is still installed and in use in Germany as indicated in the networking documents?

<u>Answer</u>: The OMBP operates no 3890 check sorters. In operation is the NCR 7780. With encryption of dollar amounts on checks performed on NCR 7766.

Question 132: Please provide detail concerning the nature of the "peripheral feeder system" indicated on the OMBP telecommunication architecture for Germany.

Answer: Feeder systems include: NCR 7780 output data, the Online Teller System (both NSS and OLTS), ATMs, CSR online systems with the Host, local currency (correspondent bank) preauthorized debit transactions, and, once deployed, the IVR.

Question 133: The networking diagrams do not clearly indicate how communications support is being provided to:

1) Iceland, 2) Cuba and 3) Diego Garcia. Please provide networking detail for these locations.

Answer: Cuba is supported with a military communication line from Cuba to the East coast within the Continental United States (CONUS) and a commercial line from the East coast to the Host. Honduras is supported with a military communications line to the East coast within CONUS and a commercial line from the East coast to the Host. Honduras is an ATM only location. Iceland is supported with a direct commercial line for CSR on-line activity from Iceland to the Host. Iceland has no on-line teller system. Diego Garcia has no on-line systems or communication lines to the Host. Shinnen, Holland has a direct commercial line to the Host for CSR on-line activity. Shinnen has no on-line teller system.

Question 134: What are the current branch teller and platform systems (e.g. PCS, 47xx, etc.) and what software (S/W) is being run for teller applications?

Answer: All teller systems are PC LAN based with the teller software (NSS or OLTS) loaded on the server (NSS teller system used only in Japan, all other locations except as described above in Answer to Question 133 run OLTS). The general PC configuration is 286 with no other software loaded. Teller stations are used for dumb terminal input with full-size keyboards and a 4712 linked to each station. The chief teller location at each MBF is networked with a 4722 printer that is used by all tellers. Branch size and business volume dictates the number of 4722s in actual use.

Question 135: Are token rings installed in all branches or are some branches 47xx B-loop rings? Which branches have which?

Answer: Token rings are installed in all branches.

Question 136: The networking diagrams show little to no detail for the country with the greatest number of installed branches and ATMs, Germany. Please provide this detail.

Answer: The network diagram at attachment to this Q&A is the standard MBF network architecture to be used by all offerors in developing their proposals. This page is a replacement page for the previously published standard MBF network architecture. This page is an update to Section J, Attachment 16. All MBFs within the OMBP are configured under this network diagram.

Question 137: Please clarify answer to question 24. What function would this one off-site facility serve? Stateside or overseas? What makes up the \$20K cost?

Answer: The function served is for records storage. It is located with the Home Office in San Antonio, Texas. With the POC it is estimated that government facilities will be provided for this use with pricing data provided by the government for each of the POC locations designated.

Question 138: Does the government truly require cost/schedule status reporting in addition to the reports outline in Section J?

<u>Answer</u>: Yes, the government truly requires compliance with the following clause and provision: DFARS clause 252.242-7005, Cost/Schedule Status Report (MAR 1998) and DFARS provision 252.242-7006, Cost/Schedule Status Report Plans (MAR 1997).

Question 139: Reference: L-2 TECHNICAL EVALUATION CRITERIA (e)
PROPOSAL OF NEW AND RELEVANT PRODUCTS,
TECHNOLOGIES, AND PROCESSES (INNOVATION) The term
"alternative proposals" is confusing in the
sentence: "All innovative suggestions presented
in alternative proposals, must, as a minimum,
identify related revenues etc." Is it truly an
alternative or alternate proposal or are you
looking for a suggestion of improvement or
recommendation for change that you can submit a
task order on?

Answer: Clarification: The intent of L-2 (e) is to solicit in the current proposal, offers on the minimum five stated products. These products would be included in the first CPFF task order covering the five multi-years of CLINs 0001 - 0020. (Please see Question 140 below.) In addition, offerors have the opportunity to suggest improved methods of delivering banking products and services, not identified in L-2(e) or elsewhere in the RFP, which may be considered an alternate (alternative) proposal.

Question 140: What if the government's requirements are not so easy to offer today? Given what the government lists under Innovation, Standardization, and other parts of the RFP and given the government's encouragement for innovative approach(es) to products and services, it may not be feasible to offer the government these innovative and creative approaches/services at time of award.

Answer: In Section L, the government requests projected milestones to implement the products and services. Therefore, the Contractor shall indicate in the milestones, the projected time period (start and finish) covering the 5 years of the first task order (CPFF) for these products and services.

Answer: Clarification to correct previous answer provided in Amendment 0001 to Question 66. Reference Section H, paragraph H-7c for the corrected language that was inserted in the Statement of Work.

Question 142: Reference Amendment 0001 Q&A Question 81. Below response is an updated answer that more accurately addresses the question.

Answer: See answers to Questions 133 and 134 above.

Question 143: Reference Amendment 0001 Q&A Question 19. Below is an updated answer to the original information provided.

Answer: Reference Section H, Paragraph H-10b. There does exist one unfunded pension plan in Germany for Deutche Mark (DM) paid employees. The retirement fund balance is maintained by the OMBP contractor with retirement payments processed by the Frankfurt District office. The SOW will be updated in a future amendment to incorporate this change.

Overseas Military Banking Program Transit Item Processing Endpoint Analysis Federal Reserve Bank - Richmond

Below is the Endpoint Analysis that was developed by the government to be used in comparing alternate transit item processing proposals submitted by offerors under solicitation MDA210-00-R-CPB3. The Volume column is a monthly average of checks. The Cost/Item column is the Federal Reserve Bank - Richmond pricing based on published April 1, 2000, pricing data. The breakout categories are based on an earlier analysis of transit item processing conducted by the government in April 1996.

Item Type	Volume	Cost/Item	Monthly Cost	Annual Cost
Local City Local RCPC Fed City Fed RCPC Fed Ctry Deposits Total	5,488 20,985 302,716 791,557 169,083 21	\$.016 .022 .029 .035 .049 2.50	\$ 87.81 461.67 8,778.76 27,704.50 8,285.06 52.50 \$45,370.30	\$ 1,053 5,540 105,345 332,453 99,420 630 \$ 544,444
Other				
Treasuries Bonds Bonds Reim	13,764 10,531 10,531	0.00 0.00 0.35	0.00 0.00 (\$3,685.85)	0 0 (\$44,230)
Net Total			\$41,684.45	\$500,214

The Federal Reserve Bank - Richmond projects a 65 percent 1-day fund availability without treasuries and a 35 percent 2-day fund availability (the Fed does not defer fund availability longer than 2 days). With treasuries included, the 1-day fund availability is projected to be 88 percent with the remaining 12 percent being 2-day availability. Estimates are calculated based on mixed check deposits with bonds and treasuries outsorted.

Prices quoted are for early mixed deposit.

Assumptions:

- 1. The April 1996 analysis is applicable in developing this government estimate.
- 2. That the financial relationships that existed in 1996 within the United States Armed Forces with banks and credit unions has not materially changed to the point that the categories of check distributions listed above would be significantly impacted.
- 3. That the dollar value and number of transit checks, treasuries, and bonds will remain approximately the same based on the September 1999 Worldwide Consolidated Activity Report (D-2).

Section J